



# DWSD Water Board Briefing CIPMO Progress

2 May 2018, 2:30pm, DWSD Randolph

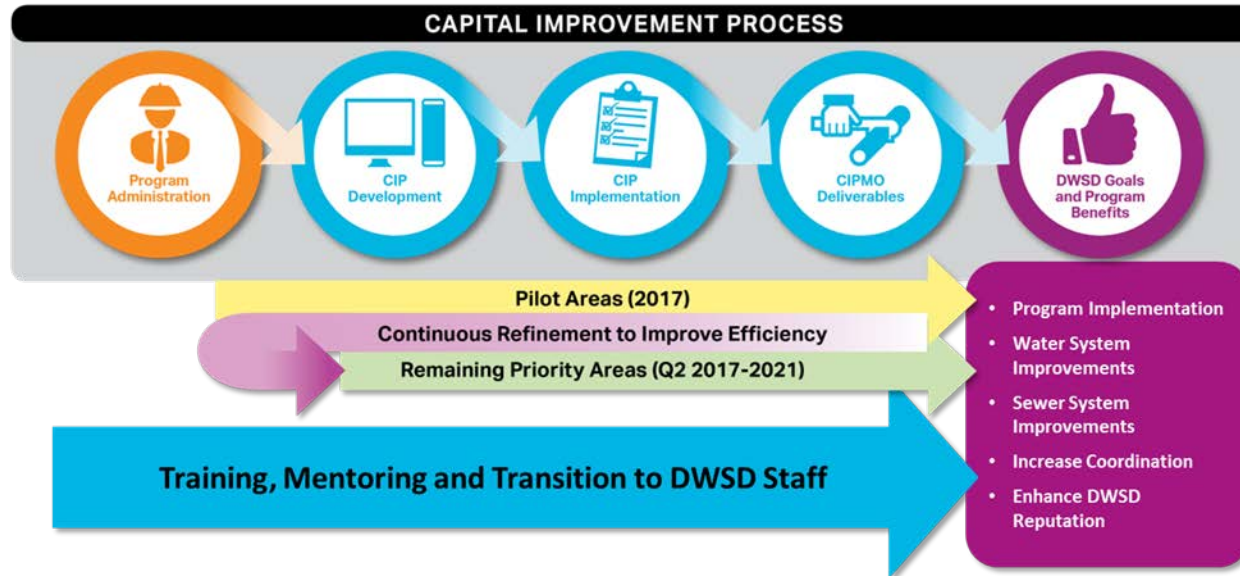


DETROIT  
Water & Sewerage  
Department

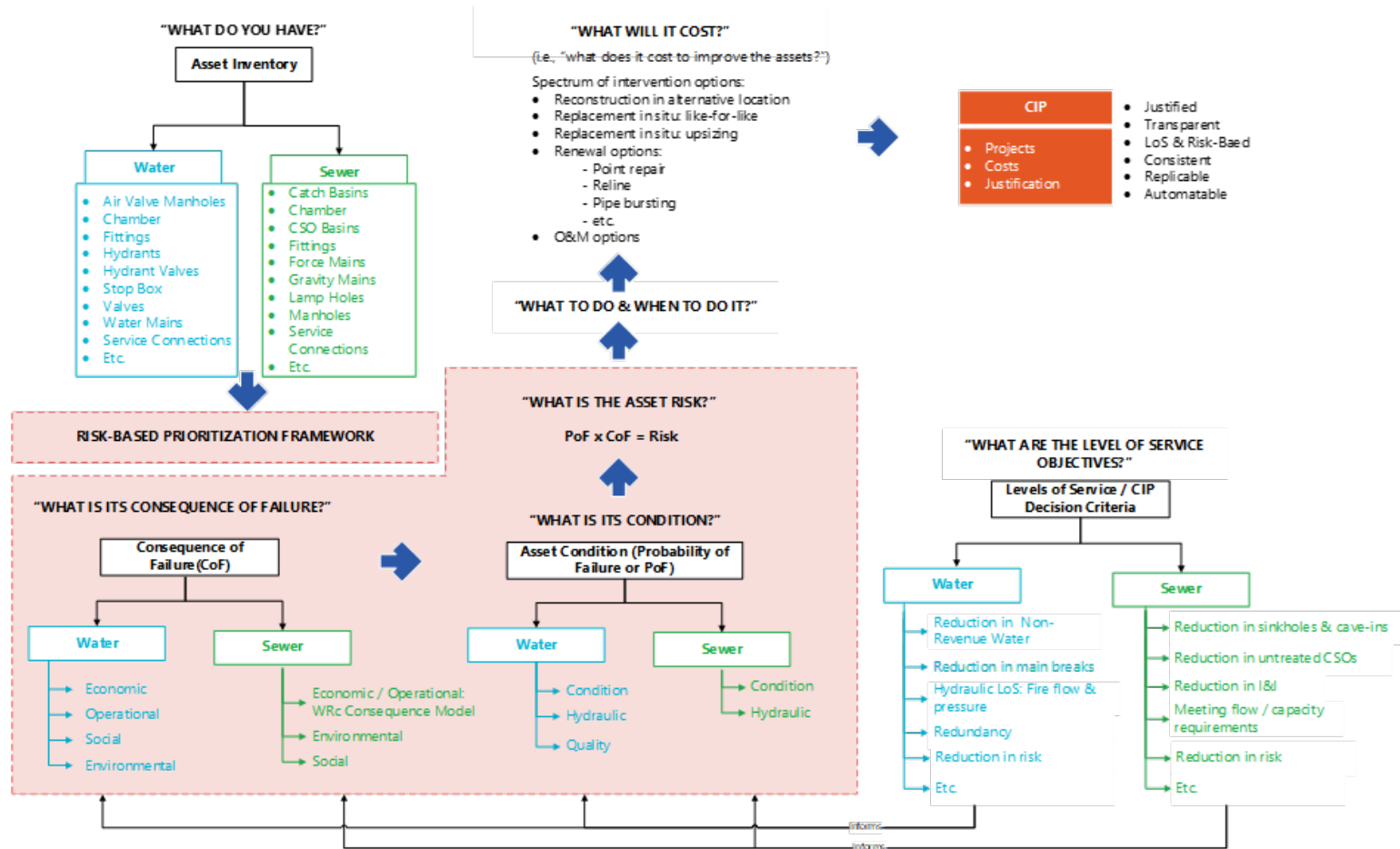
Mike McClure, Program Manager  
Devan Thomas, Planning Manager



# CS-1812: Capital Improvement Planning Management Organization

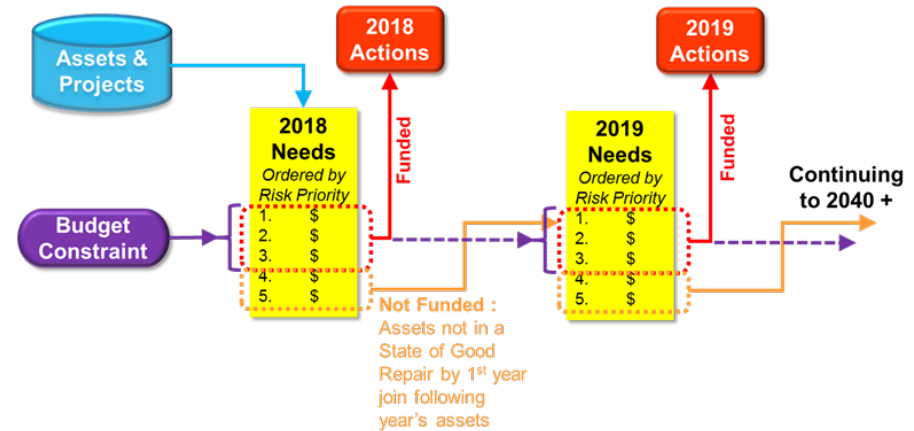
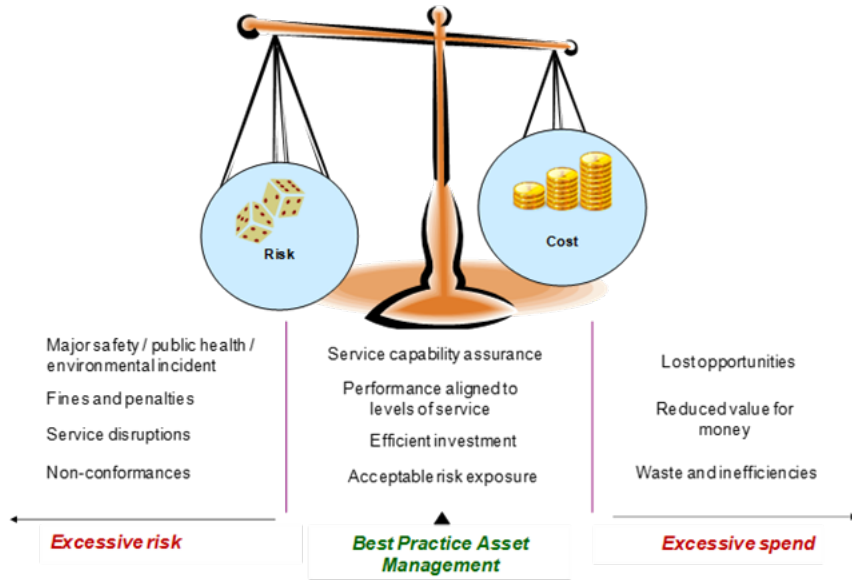


# Asset Management is the Foundation of our Planning Process



# Creating Defensible, Systematic and Repeatable CIPs

Balance of Risk and Cost to achieve LoS



# DWS2 RISK FRAMEWORK - WATER

Pipe Size	Score
≤ 4	1
≤ 12	4
≤ 18	7
≤ 24	10
UNK	4

Road Class	
FCC Category	Score
A32 - Minor/Residential	1
A31 - Principal	4
A2 - State HWY	7
A1 - Interstate	10

Material	Score
Steel	1
AC	5
CIP	5
DIP	5
Concrete, Non-Reinf	10
Concrete, Reinf	10
Unknown	5

Pressure (PSI)	Score
≤ 50	1
≤ 100	5
> 100	10

Critical Customer	Score
Civic Admin	10
Civic Facility	10
Emergency/Hospital	10
School/University	10
Recreational Facility	10
Manufacturer	10
Large Commercial	10
≤ 50 ft Rail	10

Pipe Size	Score
≤ 4	1
≤ 12	4
≤ 18	7
< 24	10
UNK	4

Redundancy	Score
Yes	1
No	10

Census Tract Pop Density (pp/mi <sup>2</sup> )	Score
≤ 3,200	1
≤ 5,500	3
≤ 7,800	5
≤ 10,200	7
> 10,200	10

Employment (#/Block Group)	Score
≤ 700	1
≤ 2,800	3
≤ 6,300	5
≤ 12,000	7
> 12,000	10

Road Class	
FCC Category	Score
A32 - Minor/Residential	1
A31 - Principal	4
A2 - State HWY	7
A1 - Interstate	10

Pipe Size	Score
≤ 4	1
≤ 12	4
≤ 18	7
≤ 24	10
UNK	4

Proximity to ESA (ft)	Score
> 200	1
≤ 200	4
≤ 100	7
≤ 50	10

Model Inputs
Diameter
Material
Class (thickness, depth, etc.)
Installation Year
Paving Rate sub-model
Historical Breaks
Soil Resistivity
Cathodic Protection Year
Pressure

Applied Loads FOS	Score
≤ 1	10
≤ 1.5	7
≤ 2	4
≤ 2.5	1

% Vacant	Score
≤ 9	10
≤ 27	7
≤ 48	5
≤ 77	3
> 77	1

Leaks	Score
Minor	7
Major	10

Hydrant AFF Meets ISO?	Score
No	10
Yes	1

Headloss Gradient*	Score
0	1
2%	4
5%	7
> 5%	10

Lead Service?	Score
No	1
Yes	10

% Vacant	Score
≤ 9	1
≤ 27	3
≤ 48	5
≤ 77	7
> 77	10

Impact of Inputs on Water Consequence of failure					
Inputs	Economic	Operational	Social	Environmental	Total
Pipe Size	30%	30%	25%	15%	100%
Traffic Level	25%	20%	0%	40%	19.5%
Material	25%	0%	0%	0%	7.5%
Pressure	25%	0%	0%	0%	7.5%
Critical Customer	0%	40%	30%	0%	19.5%
Redundancy	0%	40%	0%	0%	12.0%
Population	0%	0%	25%	0%	6.3%
Employment	0%	0%	25%	0%	6.3%
Proximity to ESA	0%	0%	0%	60%	9.0%
Total	100%	100%	100%	100%	100%

LEGEND	
AC	Asbestos Cement
AFF	Average Fire Flow
CIP	Cast Iron Pipe
DIP	Ductile Iron Pipe
ESA	Environmentally Sensitive Area
FOS	Factor of Safety

Consequence Failure (CoF)
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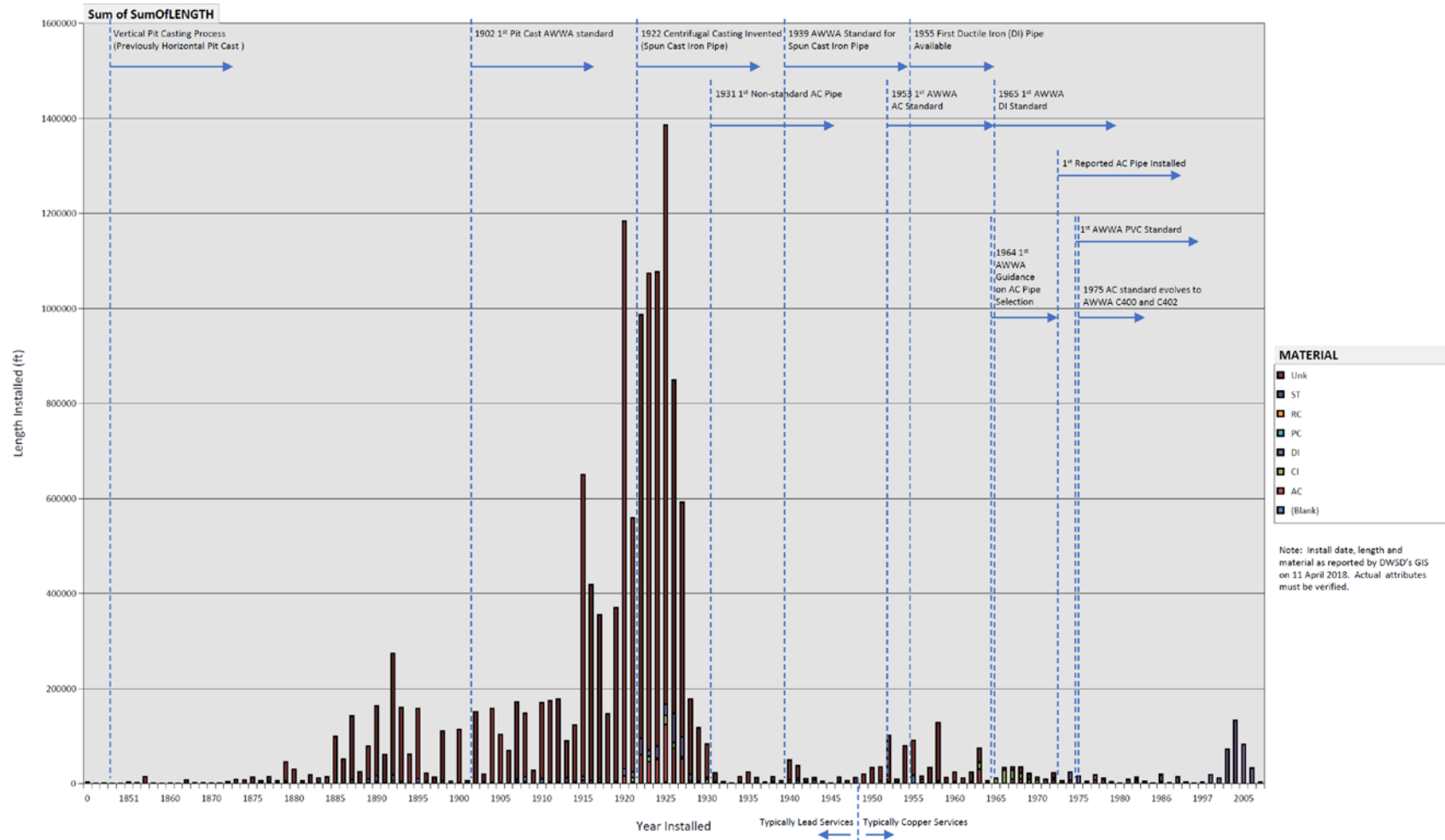
RISK
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To Strategic Neighborhood Decision Making
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Probability of Failure (PoF)
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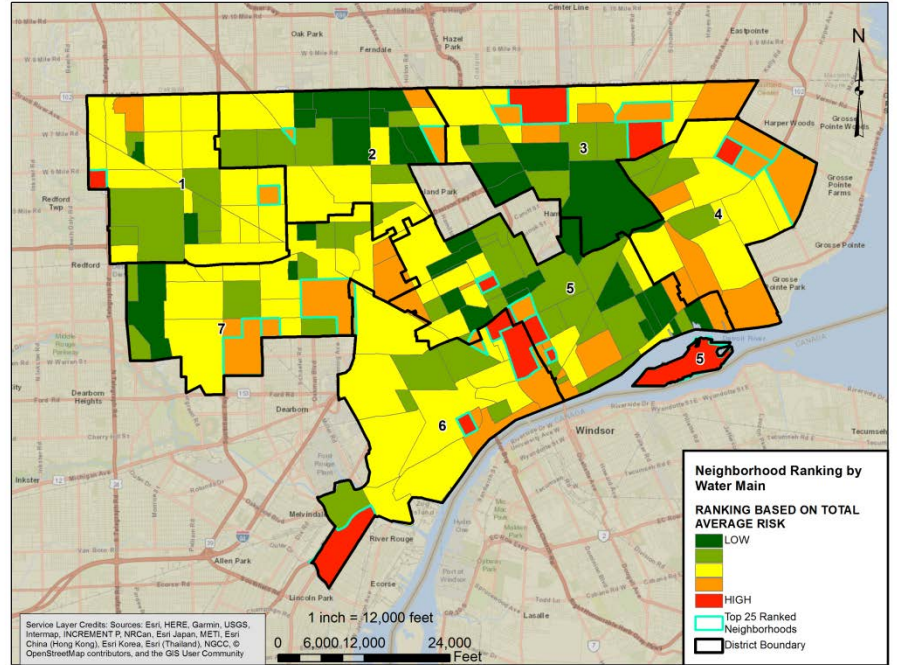
Impact of Inputs on Water Probability of Failure				
Inputs	Hydraulic	Condition	Quality	Total
Headloss	40%	40%	20%	100%
Hydrant AFF Meets ISO	40%	0%	0%	16.0%
Hydrant AFF Meets ISO	60%	0%	0%	24.0%
AL Model / Leaks	0%	80%	0%	32.0%
% Vacant (Condition)	0%	20%	0%	8.0%
Lead Service	0%	0%	60%	12.0%
% Vacant (Quality)	0%	0%	40%	8.0%
Total (AL Model)	100%	100%	100%	100%

## Summary of Pipe Vintages Found in Detroit



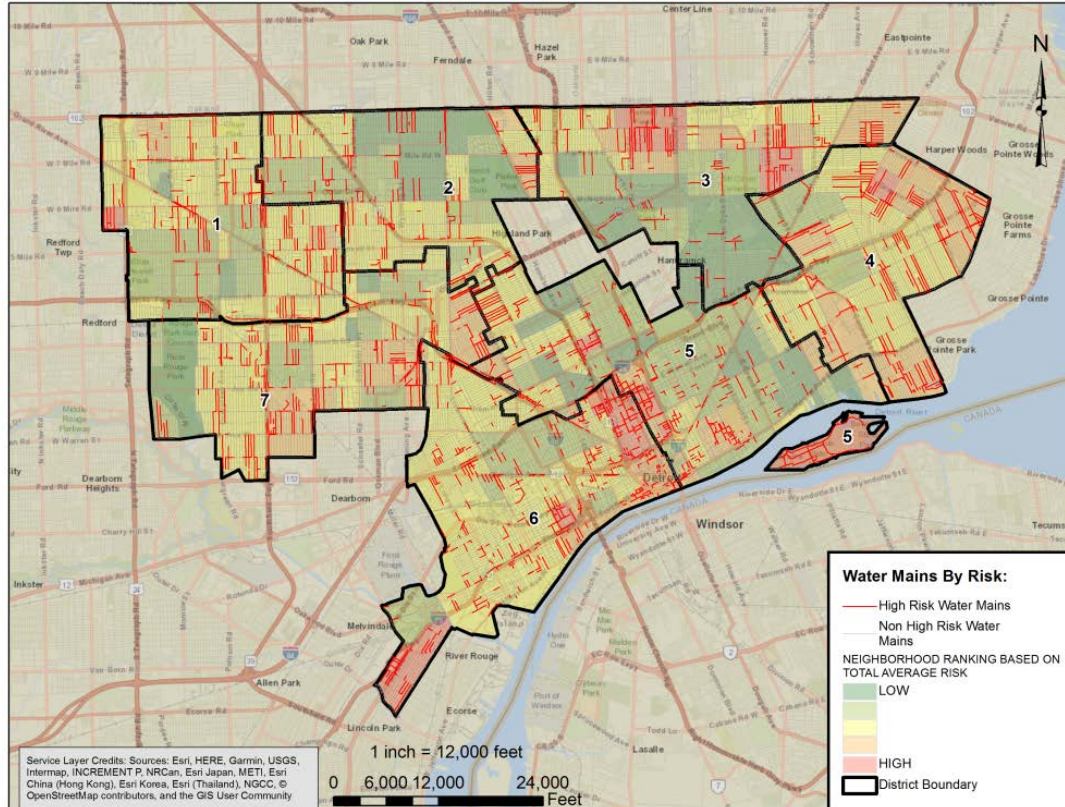
# Water Main Neighborhoods by Risk

Neighborhood	Average Pipe Risk Score	Length Weighted Average Risk (LWAR)	Total Pipe Length (ft)	Rank	PDD 20-Minute Neighborhood	Current / Recent Planning Study	Recent Demolition Activity*	Council District	PDD Score	Planning Score	Demo Score	Total	Final Rank
Brewster Douglas	16.34	16.58	10,588	1	Yes	Yes	Yes	5	1.4	1.4	1.4	20.54	1
New Center Commons	15.87	16.11	17,249	2	Yes	No	No	5	1.4	0	0	17.27	4
Hubbard Farms	15.67	16.58	25,659	3	Yes	Yes	Yes	6	1.4	1.4	1.4	19.87	2
Belle Isle	15.29	15.76	61,551	4	No	No	No	5	0	0	0	15.29	19
Medical Center	15.18	15.72	47,870	5	Yes	No	No	5	1.4	0	0	16.58	8
Midtown	15.16	15.57	116,817	6	Yes	No	Yes	6	1.4	0	1.4	17.96	3
Von Steuben	15.08	14.32	94,439	7	No	No	Yes	3	0	0	1.4	16.48	9
South of Joe	14.87	16.95	23,743	8	No	No	Yes	1	0	0	1.4	16.37	10
Wayne State	14.87	15.69	47,638	9	Yes	No	No	6	1.4	0	0	16.37	11
Farwell	14.91	16.45	140,575	10	No	No	Yes	3	0	0	1.4	16.31	12
Denby	14.43	16.48	34,021	11	No	No	Yes	4	0	0	1.4	15.83	14
Baynton	14.38	13.63	139,936	12	No	No	Yes	6	0	0	1.4	15.78	15
Cornerstone Village	14.08	14.62	155,760	13	Yes	No	Yes	4	1.4	0	1.4	16.88	5
Pulaski	14.02	13.31	82,583	14	No	No	Yes	3	0	0	1.4	15.42	16
Barton McFarland	13.96	14.39	195,763	15	No	No	Yes	7	0	0	1.4	15.38	17
Fiskhom	13.93	13.31	30,241	16	No	No	Yes	7	0	0	1.4	15.33	18
Tri-Point	13.81	14.92	8,117	17	No	No	No	2	0	0	0	13.81	25
Virginia Park	13.81	15.47	5,853	18	Yes	Yes	No	5	1.4	1.4	0	16.61	6
Groside Farms	13.80	15.42	48,164	19	Yes	No	Yes	2	1.4	0	1.4	16.60	7
West Woodbridge	13.77	13.96	25,995	20	Yes	No	Yes - very little	6	1.4	0	0	15.17	20
Belmont	13.62	15.77	31,014	21	No	No	Yes	1	0	0	1.4	15.02	21
Cultural Center	13.60	13.97	87,824	22	Yes	No	No	5	1.4	0	0	15.00	22
Yorkshire Woods	13.59	14.63	43,560	23	No	No	Yes	4	0	0	1.4	14.99	23
Pershing	13.47	14.84	34,919	24	No	No	Yes	3	0	0	1.4	14.87	24
Warren Ave Community	13.47	13.85	119,118	25	Yes	No	Yes	7	1.4	0	1.4	16.27	21





# High Risk Water Mains



Water		Miles of Pipe				
Consequence of Failure	1	2	3	4	5	
	Future Assessment	Schedule Assessment	Assess Soon	Assess Now	Assess Now	399 15%
	Future Assessment	Future Assessment	Schedule Assessment	Assess Soon	Assess Now	355 13%
	Future Assessment	Future Assessment	Future Assessment	Schedule Assessment	Assess Soon	613 22%
	Fix on Failure	Fix on Failure	Fix on Failure	Future Assessment	Schedule Assessment	516 19%
	Fix on Failure	Fix on Failure	Fix on Failure	Future Assessment	Future Assessment	843 31%
Probability of Failure		1	2	3	4	5
2725						



# WDSR RISK FRAMEWORK - SEWER

WRC Consequence Model

Blind Connect to Trunk?	Score
NO	1
YES	10

In CSO/SSO model Sub-Catchment?	Score
NO	1
YES	10

If model predicted a drive CSD (SSO structure or floodplain), else is any CSO/SSO structure

#/1000 ft Model BBU's < 60 ft from Pipe *	Score
0	1
≤ 5	3
≤ 10	5
≤ 20	7
> 20	10

Proximity to ESA (ft)	Score
> 200	1
≤ 200	4
≤ 100	7
≤ 50	10

Census Tract Pop Density (pp/m <sup>2</sup> )	Score
≤ 3,200	1
≤ 5,500	3
≤ 7,600	5
≤ 10,200	7
> 10,200	10

Employment (#/Block Group)	Score
≤ 700	1
≤ 2,800	3
≤ 6,300	5
≤ 12,000	7
> 12,000	10

≤ 50 ft From Bus Line?	Score
NO	1
YES	10

Impact of Inputs on Sewer Structural Consequence of Failure				
Inputs	Operational / Economic	Social	Environmental	Total
	45%	30%	25%	100%
WRC CoF Model	80%	0%	0%	36%
Blind Connect	20%	0%	0%	9%
BBU	0%	0%	60%	15%
ESA	0%	0%	15%	4%
CSO/SSO	0%	0%	25%	6%
Population	0%	35%	0%	10.5%
Employment	0%	35%	0%	10.5%
Bus Line	0%	30%	0%	9%
Total	100%	100%	100%	100%

## LEGEND

ADWF	Average Dry Weather Flow
BBU	Basement Backup
CSO/SSO	Combine/Sanitary Sewer Overflow
ESA	Environmentally Sensitive Area
HGL	Hydraulic Grade Line
Model Surge	Computed via model. Fraction of pipe height occupied. Value of 2 means pipe undersized.
PACP	Pipeline Assessment Certification Program (inspection standard)
WRC	Water Research Council
Weibull	Weibull Remaining Useful life curve

Consequence Failure (CoF)

RISK

To Strategic Neighborhood Decision Making

PACP	Score
1	1
2	3
3	5
4	7
5	10

RUL Weibull Failure Prob	Score
≤ 50% in 30 yrs	1
≤ 50% in 30 yrs	5
≤ 50% in 10 yrs	10

#/1,000 ft Demolished or Vacant lots < 60 ft from Pipe	Score
≤ 15	1
≤ 60	3
≤ 140	5
≤ 250	7
> 250	10

Confirmed Past Cave-In? *	Score
≤ 2	1
≤ 2	5
> 2	10

Condition

Probability Failure (PoF)

10 YR Storm Model Surge	Score
≤ 1	1
> 2	10

10 YR Storm HGL ≤ 10 ft from Surface	Score
NO	1
YES	10

Model ADWF ≥ 15% Pipe Height?	Score
NO	1
YES	10

Pipe Slope < Rec (10 SS)	Score
NO	1
YES	10

#/1,000 ft BBU < 60 ft from Pipe < 5 yrs	Score
0	1
≤ 5	3
≤ 10	5
≤ 20	7
> 20	10

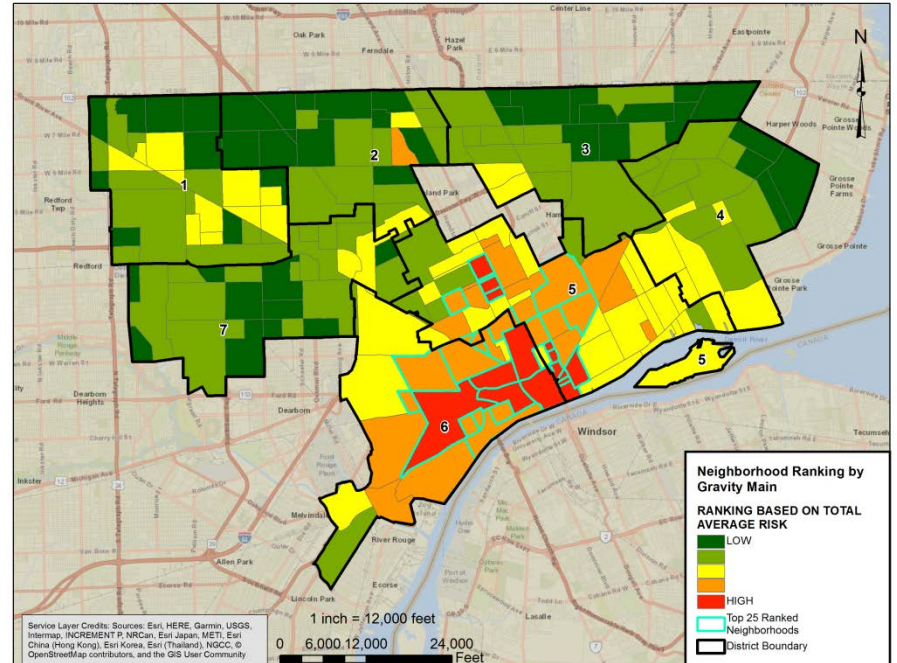
Hydraulic

Impact of Inputs on Sewer Probability of Failure				
Inputs	Hydraulic	Condition	Model	Total
	50%	50%	Elements	100%
Model/ Slope	Surcharge 40%	80%	0%	16.00%
	HGL 40%	0%	0%	16.00%
	ADWF 20%	0%	0%	8.00%
BBU History	20%	0%	0%	10.0%
PACP/Weibull	0%	80% / 60%	0%	40% / 30%
Demolitions	0%	10% / 30%	0%	5% / 15%
Cave-ins	0%	10%	0%	5.0%
Total	100%	10%	0%	100.0%

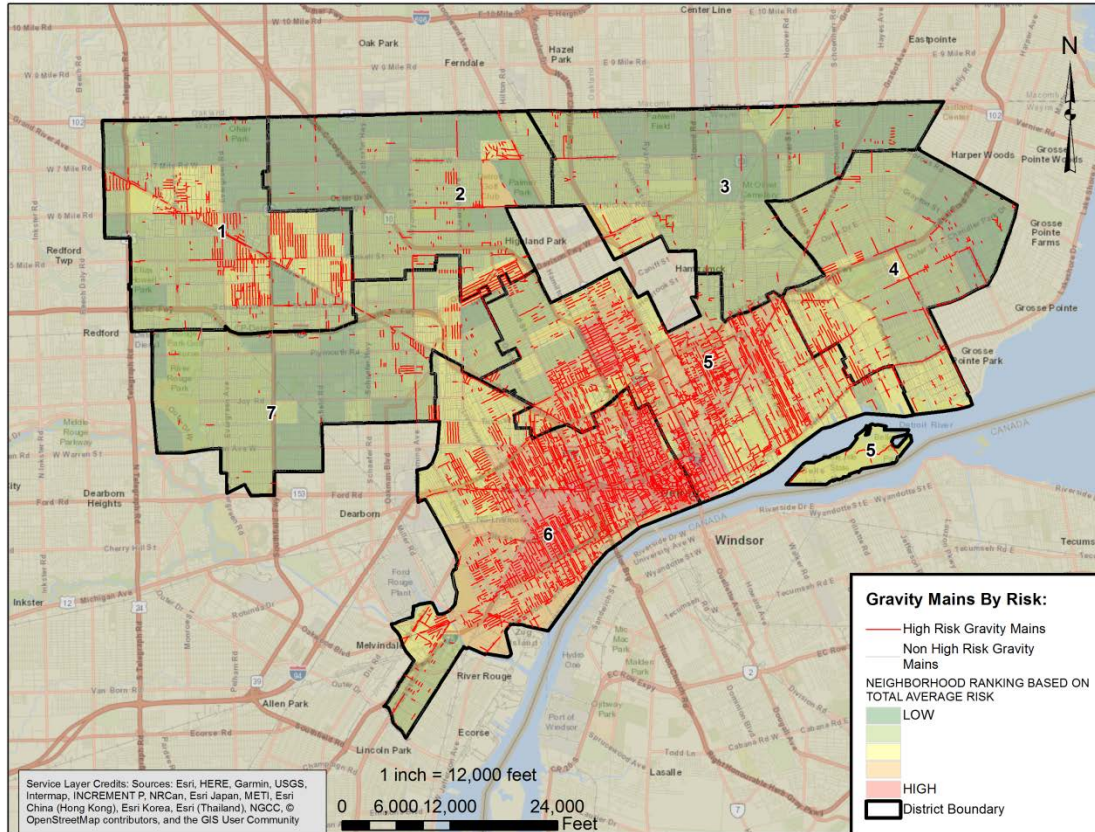
\*Final threshold scaling will depend on distribution of data

# Gravity Main Neighborhoods by Risk

Neighborhood	Average Sewer Risk Score	Length Weighted Average Risk (LWAR)	Total Sewer Length (ft)	Rank	PDD 20-Minute Neighborhood	Current / Recent Planning Study	Recent Demolition Activity	Council District	PDD Score	Planning Score	Demo Score	Total	Final Rank
Downtown	18.20	19.35	186,783	1	Yes	Yes	No	6	1.6	1.6	0	21.40	2
Greentown	17.76	18.50	100,935	2	Yes	Yes	No	5	1.6	1.6	0	20.96	3
Midtown	17.31	18.84	118,974	3	Yes	No	Yes	6	1.6	0	1.6	20.51	6
Brewster Douglas	16.87	17.11	13,950	4	Yes	Yes	Yes	5	1.6	1.6	1.6	21.67	1
New Center Commons	16.31	16.54	21,436	5	Yes	No	No	5	1.6	0	0	17.91	8
Eastown	16.21	16.86	21,108	6	Yes	Yes	No	6	1.6	1.6	0	19.41	13
New Center	16.18	16.72	18,495	7	Yes	No	No	5	1.6	0	0	17.78	14
North Corktown	16.17	17.19	93,757	8	Yes	No	Yes - very little	6	1.6	0	0	17.77	15
Lafayette Park	16.11	16.88	46,477	9	Yes	Yes	Yes - very little	5	1.6	1.6	0	19.31	9
Brewster Holmes	15.90	17.23	13,172	10	Yes	Yes	Yes	5	1.6	1.6	1.6	20.70	4
Southwest Detroit	15.80	15.84	329,888	11	Yes	Yes	Yes - very little	6	1.6	1.6	0	19.00	10
Pleasant Hill	15.63	15.75	35,322	12	Yes	Yes - partially	Yes	5	1.6	0	1.6	18.83	5
Corktown	15.60	16.79	89,987	13	Yes	Yes	Yes	6	1.6	1.6	1.6	20.40	11
Holland Farms	15.27	15.82	22,748	14	Yes	Yes	Yes	6	1.6	1.6	1.6	20.07	16
Virginia Park	15.17	15.71	2,987	15	Yes	Yes	No	5	1.6	1.6	0	18.37	7
LaSalle Gardens	15.16	15.15	36,578	16	No	No	Yes	5	0	0	1.6	16.76	17
Medical Center	15.11	15.03	24,409	17	Yes	No	No	5	1.6	0	0	16.71	18
Pleasant East	15.07	15.36	209,594	18	Yes - partially	No	Yes	5	0	0	1.6	16.67	12
West Woodbridge	15.04	15.34	25,736	19	Yes	Yes - partially	Yes - very little	6	1.6	0	0	16.64	19
Michigan Martin	14.98	14.51	26,629	20	No	No	Yes	6	0	0	1.6	16.58	20
McDougall	14.94	15.16	130,678	21	Yes - partially	No	Yes	5	0	0	1.6	16.54	21
Chadron Condon	14.90	14.92	183,411	22	No	No	No	6	0	0	1.6	16.50	22
Core City	14.86	15.46	158,249	23	No	No	Yes	6	0	0	1.6	16.46	23
Wayne State	14.73	15.25	43,290	24	No	No	No	6	1.6	0	0	16.33	24
West Side Industrial	14.69	15.61	74,524	25	No	No	Yes	6	0	0	1.6	16.29	25



# High Risk Gravity Mains (Sewers)



Sewer		Miles of Pipe				
Consequence of Failure	1	2	3	4	5	
	Future Assessment	Schedule Assessment	Assess Soon	Assess Now	Assess Now	716 23%
	Future Assessment	Future Assessment	Schedule Assessment	Assess Soon	Assess Now	228 7%
	Future Assessment	Future Assessment	Future Assessment	Schedule Assessment	Assess Soon	1158 36%
	Fix on Failure	Fix on Failure	Fix on Failure	Future Assessment	Schedule Assessment	1033 32%
	Fix on Failure	Fix on Failure	Fix on Failure	Future Assessment	Future Assessment	45 1%
		Probability of Failure				
		1	2	3	4	5
3179						

# Approaches to Condition Assessment (CA)

- **Group 1: Pilot Areas**
  - Develop, test and refine prioritization process
  - AECOM procures and delivers CA activities and develops CIPs
  - Pilot Area 1 – North Rosedale Park, Cornerstone Village (completed) ←
  - Pilot Area 2 – Jefferson Chalmers (CA in summer 2018)
  - Pilot Area 3 – Brightmoor, Miller Grove, Minock Park, Riverdale, and Rosedale Park (CA in summer 2018)
- **Group 2: Priority Neighborhoods**
  - Perform CA and undertake work to reduce risk and improve Level of Service
  - AECOM identifies areas, DWSD procures and manages CA and AECOM develops CIPS
  - Priority Neighborhoods under discussion
- **Group 3: Priority Assets Not Included in Priority Neighborhoods**
  - Perform CA on critical individual assets to identify needs and immediate projects
  - AECOM identifies areas, DWSD procures and manages CA and AECOM develops CIPS
  - Priority Assets to be discussed
- **Total of CA in Groups 1, 2 and 3 must identify sufficient volume of projects to meet CIP target**

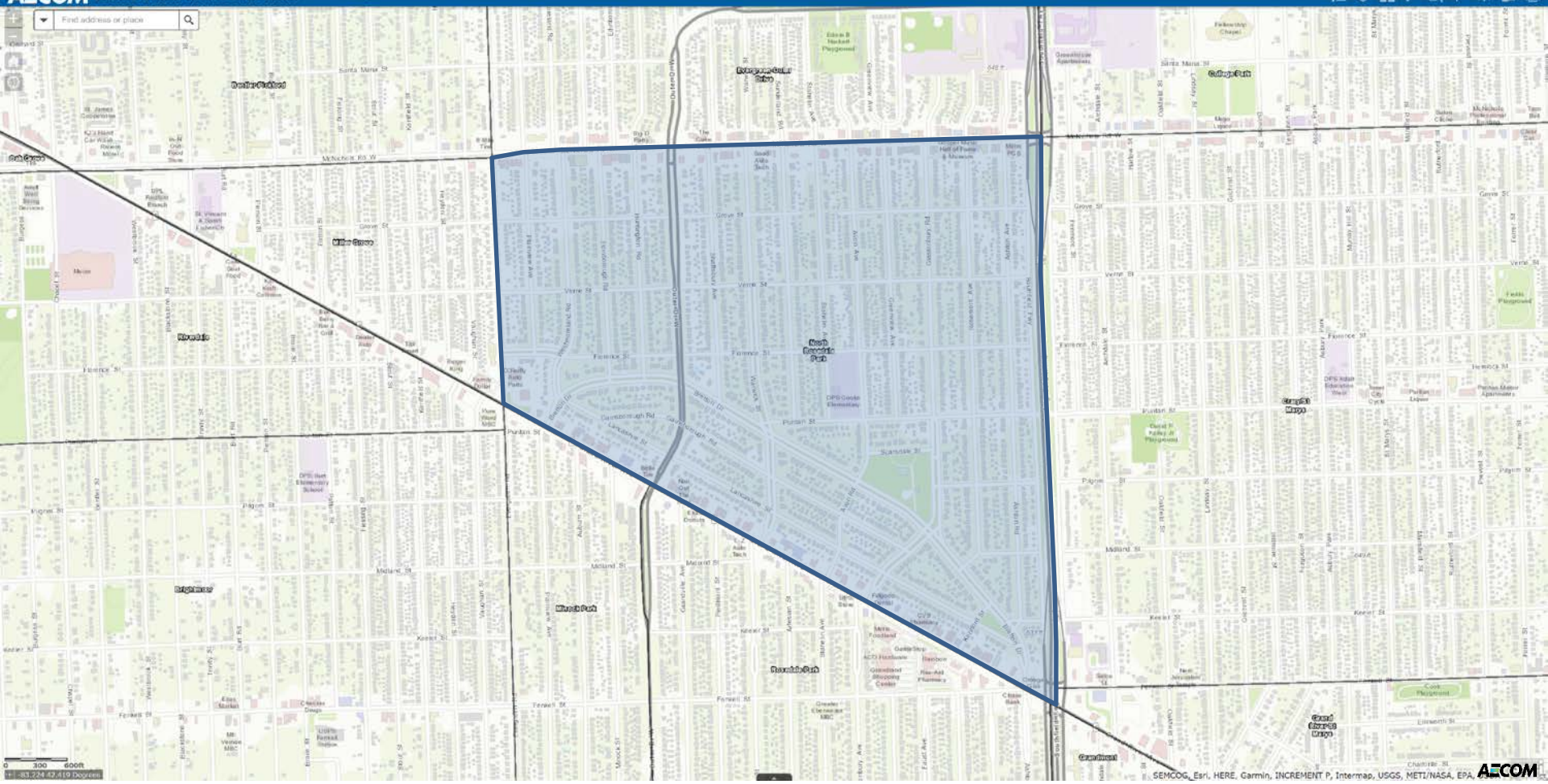
## Cornerstone Village Rehabilitation

Water System Construction	\$ 6,774,075
Sewer System Construction	\$13,813,800
Total Construction	\$20,587,875

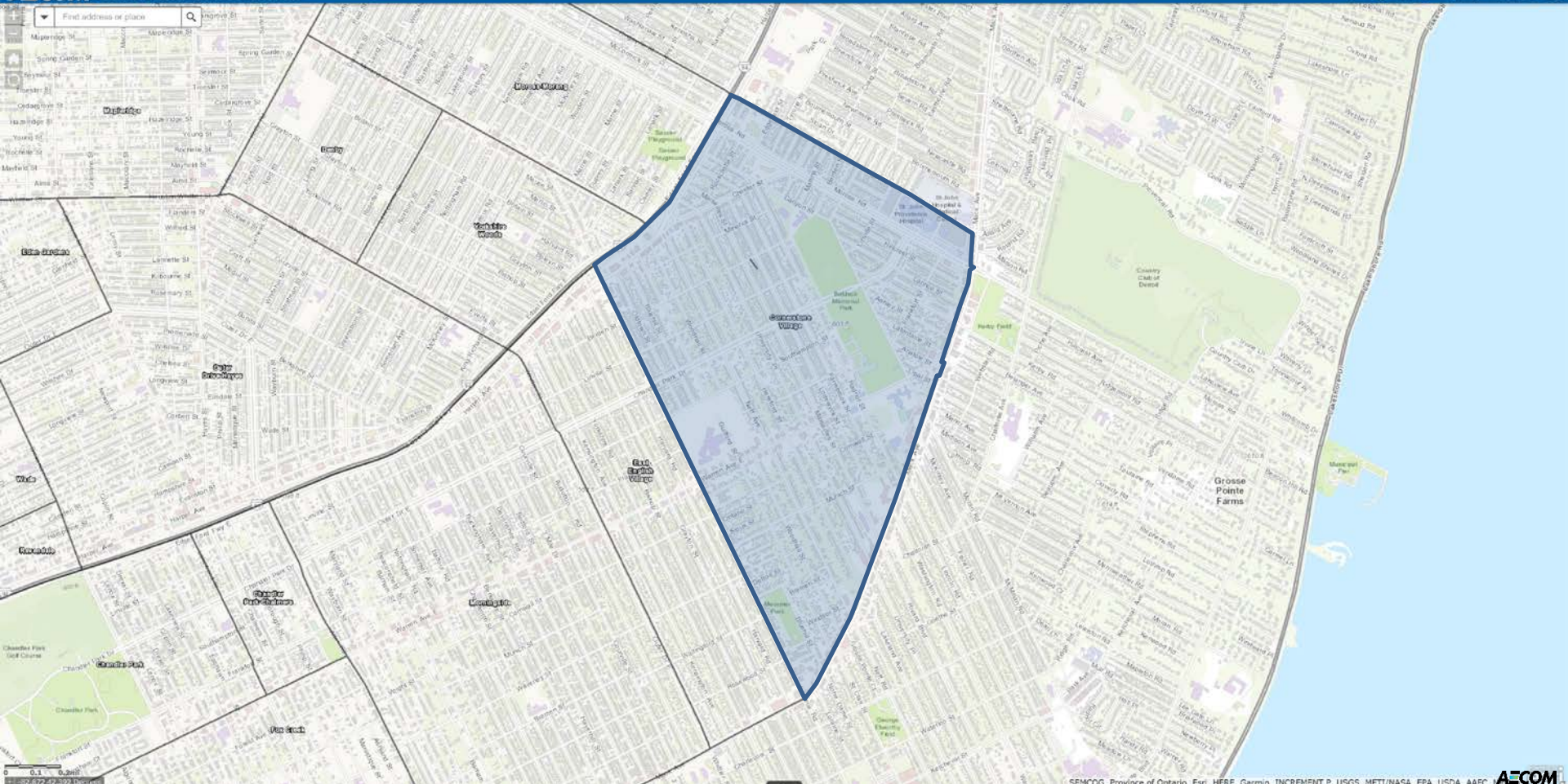
## North Rosedale Park Rehabilitation

Water System Construction	\$ 6,641,250
Sewer System Construction	\$11,954,250
Total Construction	\$18,595,500
Grand Total Construction	\$39,183,375

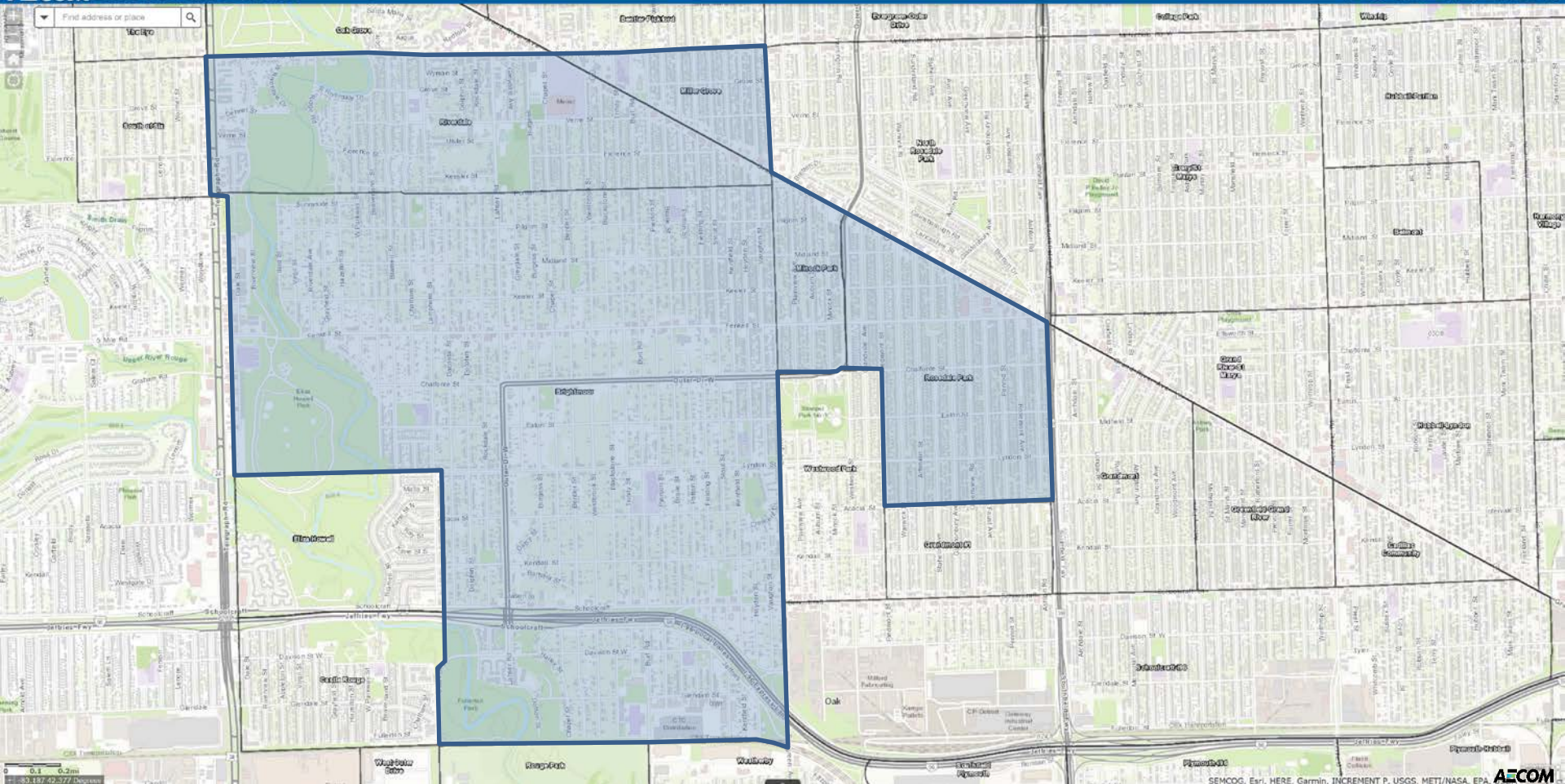




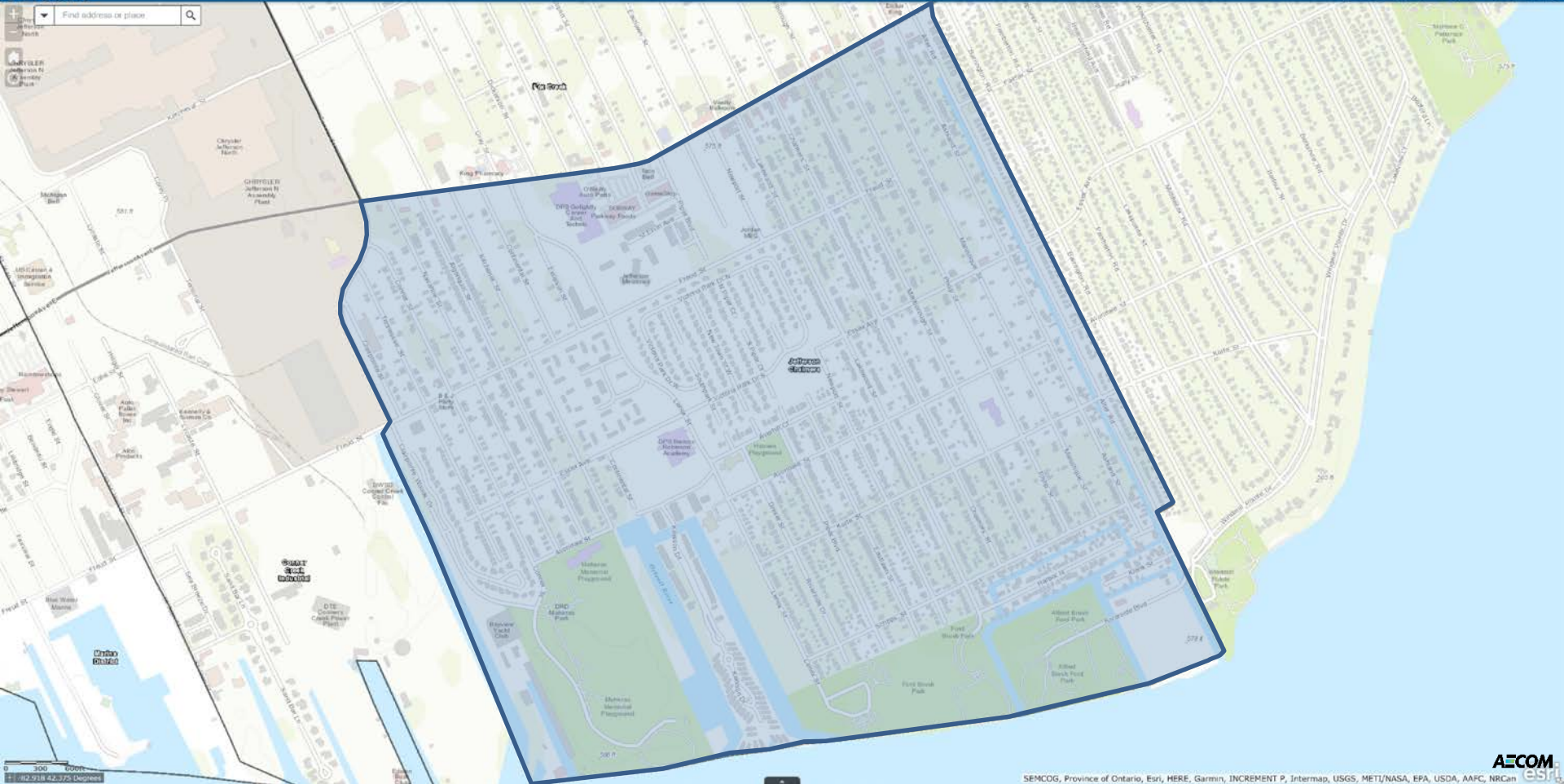












# Field Data Collection

- CCTV Sewer System Inspections
- Panoramo Manhole Inspections
- Hydrant Flow Testing
- Watermain C-Factor Testing
- Watermain Leak Detection
- Sewer System Flow Monitoring



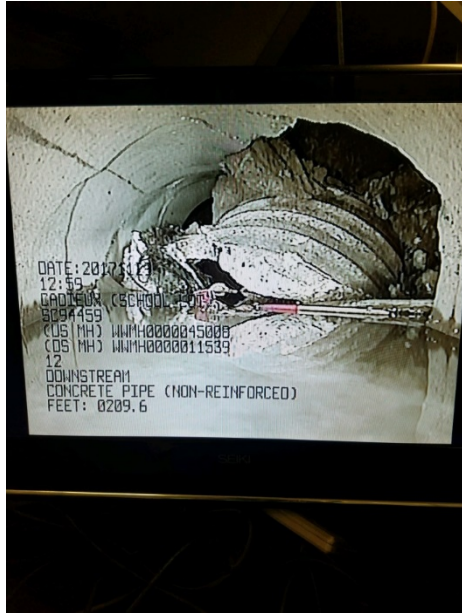
**Locating manholes in snowy conditions**



**MH Inspection truck with cold and snow conditions**



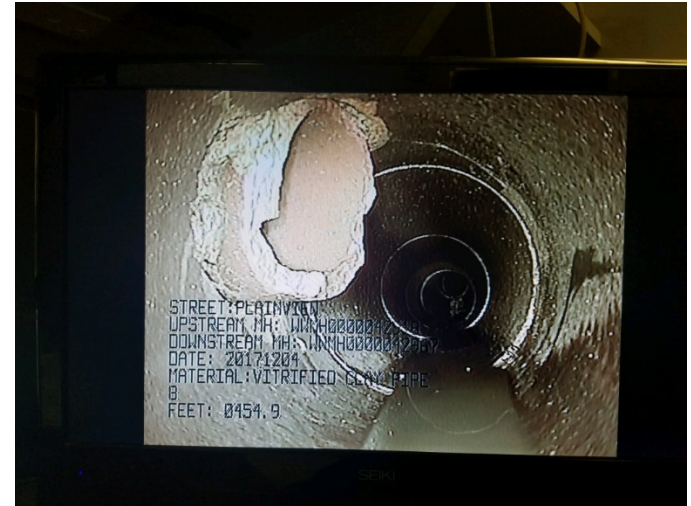
# Pipe Defects



**Collapsed pipe generates a grade 5 defect, again we let DWSD know immediately.**

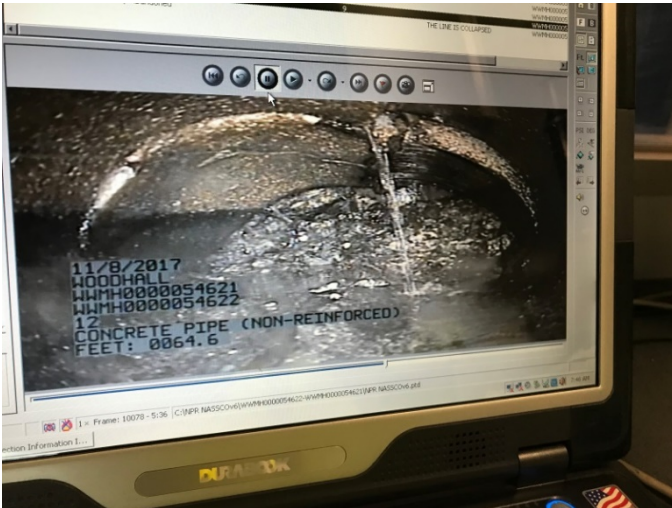


**Cross bore through pipe**



**Protruding Tap**

# Pipe Defects



**Pipe Collapse**



**Pavement depression at collapse site**



**Root balls found in lateral,  
very common in abandoned  
house lots**



# Encountering Cross Bores



**Cross-bore with roots and cutter**



**Marking Location of Cross Bore**



**Excavated Cross-bore and cutter**



# Cross Bores



**Cross bore with roots**



**Excavated gas and sewer lines**

# Resolving Cross Bores



**Repaired gas line. Sewer still needs to be repaired.**



**Working at cross-bore site.  
Orange line is jet cleaning line  
behind cross-bore**

# Pilot Study – Lessons Learned

- **Extensive cleaning required to perform CCTV inspections. Opportunity to improve levels of service with improved maintenance practices.**
- **System leakage can be significantly reduced in the short term by providing leak detection surveys and regular maintenance. Open services (non-revenue water) to abandoned houses needs to be closely monitored and addressed.**
- **Manholes located in backyards/alleys limit access and create maintenance and capital improvement challenges.**
- **Wastewater service connections from abandoned/demolished houses accelerate instances of root intrusion**
- **Multiple crossbores encountered – particularly with gas services carelessly installed by DTE – that damage DWSD infrastructure, accelerate deterioration and create immediate maintenance issues. Development of formal policies to coordinate with DTE (and other utilities) and correct crossbores is required.**
- **Highest risk sewers are downtown where diameters are larger and impact greater. Highest risk watermain are dispersed through the City and driven by pipe vintage (i.e. Non-standard Spun Cast).**
- **Risk assessment approach will continue to evolve over time and will improve with the collection of additional condition assessment data. With this data, the ability to refine and characterize asset risk and optimize maintenance and replacement programs will improve.**