

# MAY 2018 REVIEW FINANCE COMMITTEE

July 10, 2018

# **Summary Financial Metrics**

CITY OF DETROIT DETROIT

		7/31/2017	8/31/2017	9/30/2017	10/31/2017	11/30/2017	12/31/2017	1/31/2018	2/28/2018	3/31/2018	4/30/2018	5/31/2018	6/30/2018
WATER VOLUMES	Budget	295,700	303,100	248,900	236,100	218,400	238,500	224,700	224,700	235,700	217,700	256,700	284,800
(Mcf)	Actual	274,267	269,802	259,341	247,700	208,783	213,026	235,142	235,436	216,866	215,643		
	Status												
DAYS CASH	Budget	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
(days)	Actual	74.57	82.17	91.59	92.76	99.46	90.59	100.25	116.81	110.46	134.23	142.42	
(uays)	Status												
DAYS PAYABLE OUTSTANDING	Budget	45.00	45.00	45.00	45.00	45.00	45.00	45.00	45.00	45.00	45.00	45.00	45.00
(days)	Actual	82.32	75.02	39.52	22.85	41.44	58.20	51.23	54.77	43.38	48.60	68.64	
(uays)	Status												
WATER 30-60 DAY COLLECTION RATE	Budget	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%	70.00%
(%)	Actual	73.00%	80.30%	55.40%	75.40%	71.84%	71.02%	67.03%	68.26%	70.66%	73.96%		
(76)	Status												
SEWER 30-60 DAY COLLECTION RATE	Budget	68.00%	68.00%	68.00%	68.00%	68.00%	68.00%	68.00%	68.00%	68.00%	68.00%	68.00%	68.00%
(%)	Actual	62.80%	57.80%	60.50%	55.80%	51.74%	57.80%	56.65%	43.99%	59.88%	88.51%		
(76)	Status												
WATER 330-360 DAYS COLLECTION RATE	Budget	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%
(%)	Actual	92.10%	92.10%	94.70%	96.60%	94.73%	93.90%	94.79%	92.83%	93.60%	94.45%		
(76)	Status												
SEWER 330-360 DAY COLLECTION RATE	Budget	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%
(%)	Actual	86.80%	86.10%	95.30%	95.00%	93.65%	95.22%	91.99%	87.59%	90.08%	91.19%		
(78)	Status												
HEADCOUNT	Budget	579	579	579	579	579	579	579	579	579	579	579	579
(Full Time Employees)	Actual	488	488	486	506	510	508	522	529	522	529	539	
(Full fille Elliptoyees)	Status												
O&M COSTS	Budget	9,827,573	9,827,573	9,827,573	9,827,573	9,827,573	9,827,573	9,827,573	9,827,573	9,827,573	9,827,573	9,827,573	9,827,573
	Actual	6,723,202	9,986,668	3,915,421	6,757,316	10,588,422	8,592,414	8,668,719	7,158,167	9,243,945	8,465,908	9,460,613	
(\$)	Status												



#### Water & Sewerage Department

### **Retail Water Customers**

		Volume (	Mcf)			Revenue (	\$)	
Month	Budget	Actual	Variance (\$)	Variance (%)	 Budget	Actual	Variance	Variance (%)
July	295,700	274,267	(21,433)	(7.8%)	\$ 9,332,300 \$	8,813,936 \$	(518,364)	(5.9%)
August	303,100	269,802	(33,298)	(12.3%)	9,517,000	8,631,595	(885,405)	(10.3%)
September	248,900	259,341	10,441	4.0%	8,393,900	8,463,041	69,141	0.8%
October	236,100	247,700	11,600	4.7%	7,947,500	8,187,943	240,443	2.9%
November	218,400	208,783	(9,617)	(4.6%)	7,585,100	7,276,521	(308,579)	(4.2%)
December	238,500	213,026	(25,474)	(12.0%)	8,008,200	7,333,094	(675,106)	(9.2%)
January	224,700	235,142	10,442	4.4%	7,673,100	7,873,651	200,551	2.5%
February	224,700	235,436	10,736	4.6%	7,813,100	7,879,874	66,774	0.8%
March	235,700	216,866	(18,834)	(8.7%)	7,944,800	7,410,681	(534,119)	(7.2%)
April	217,700	215,643	(2,057)	(1.0%)	7,529,200	7,525,093	(4,107)	(0.1%)
May	256,700	-	-		8,946,300	-	-	
June	284,800	-	-		9,089,900	-	-	
Totals	2,985,000	2,376,006	(67,494)	(2.8%)	\$ 99,780,400 \$	79,395,427 \$	(2,348,773)	(3.0%)
Subtotals YTD	2,443,500	2,376,006	(67,494)	(2.8%)	\$ 81,744,200 \$	79,395,427 \$	(2,348,773)	(3.0%)



DetRoit Water & Sewerage Department

### **Retail Sewer Customers**

Volume (Mcf)					Revenue (\$)							
Month	Budget	Actual	Variance (\$)	Variance (%)		Budget		Actual		Variance	Variance (%)	
July	260,000	244,512	(15,488)	(6.3%)	\$	24,615,100	\$	24,624,820	\$	9,720	0.0%	
August	260,600	239,911	(20,689)	(8.6%)		24,754,400		24,348,011		(406,389)	(1.7%)	
September	222,800	228,122	5,322	2.3%		22,752,800		23,517,204		764,404	3.3%	
October	205,500	224,159	18,659	8.3%		22,717,800		23,573,505		855,705	3.6%	
November	189,900	188,312	(1,588)	(0.8%)		21,987,300		22,084,385		97,085	0.4%	
December	204,400	190,811	(13,589)	(7.1%)		22,774,800		21,937,291		(837,509)	(3.8%)	
January	195,300	213,373	18,073	8.5%		22,296,100		22,944,848		648,748	2.8%	
February	198,300	193,452	(4,848)	(2.5%)		23,060,600		21,926,685		(1,133,915)	(5.2%)	
March	203,000	196,148	(6,852)	(3.5%)		23,026,900		22,043,574		(983,326)	(4.5%)	
April	189,300	213,393	24,093	11.3%		22,215,900		21,824,269		(391,631)	(1.8%)	
May	219,400	-	-			23,798,700		-		-		
June	251,500	-	-			24,635,500		-		-		
Totals	2,600,000	2,132,194	3,094	0.1%	\$	278,635,900	\$	228,824,593	\$	(1,377,107)	(0.6%)	
Subtotals YTD	2,129,100	2,132,194	3,094	0.1%	\$	230,201,700	\$	228,824,593	\$	(1,377,107)	(0.6%)	



### Accounts Receivable Aging Balances as of May 31, 2018

### Water Fund

#### **Detroit Water and Sewerage Department**

							TOTAL A/R
Sales Class	# of Accounts	Avg. Balance	Current	> 30 Days	> 60 Days	> 180 Days	BALANCE
RESIDENTIAL	192,984	\$ 96.72	\$ 3,170,789	\$ 1,360,160	\$ 3,524,802	\$ 10,610,214	\$ 18,665,965
			17.0%	7.3%	18.9%	56.8%	100.0%
COMMERCIAL	13,217	194.89	734,950	262,906	736,475	841,520	2,575,850
			28.5%	10.2%	28.6%	32.7%	100.0%
INDUSTRIAL	1,421	190.77	613,253	120,435	15,567	(478,168)	271,087
			226.2%	44.4%	5.7%	(176.4%)	100.0%
TAX EXEMPT	705	661.01	244,666	139,541	88,936	(7,134)	466,009
			52.5%	29.9%	19.1%	-1.5%	100.0%
FAITH BASED	670	269.37	28,215	(5,011)	39,912	117,366	180,481
			15.6%	(2.8%)	22.1%	65.0%	100.0%
CITY OF DETROIT	1,734	1,354.98	523,417	82,104	255,697	1,488,309	2,349,527
			22.3%	3.5%	10.9%	63.3%	100.0%
WAYNE STATE	98	508.99	49,720	162	-	-	49,881
			99.7%	0.3%	0.0%	0.0%	100.0%
Total	210,829	\$ 116.49	\$ 5,365,008	\$ 1,960,298	\$ 4,661,388	\$ 12,572,106	\$ 24,558,801
% of Total DWSD A/R			21.8%	8.0%	19.0%	51.2%	100.0%



### Accounts Receivable Aging Balances as of May 31, 2018 Sewer Fund

#### **Detroit Water and Sewerage Department**

							TOTAL A/R
Sales Class	# of Accounts	Avg. Balance	Current	> 30 Days	> 60 Days	> 180 Days	BALANCE
RESIDENTIAL	176,351	\$ 269.31	\$ 7,225,571	\$ 3,909,431	\$ 10,081,385	\$ 26,275,839	\$ 47,492,226
			15.2%	8.2%	21.2%	55.3%	100.0%
COMMERCIAL	23,166	717.48	6,534,938	(1,712,607)	5,113,325	6,685,601	16,621,257
			39.3%	(10.3%)	30.8%	40.2%	100.0%
INDUSTRIAL	3,938	2,228.74	2,527,985	(578,737)	3,676,057	3,151,479	8,776,784
			28.8%	(6.6%)	41.9%	35.9%	100.0%
TAX EXEMPT	3,389	2,048.87	528,717	426,882	4,651,579	1,336,442	6,943,620
			7.6%	6.1%	67.0%	19.2%	100.0%
FAITH BASED	724	1,834.99	412,727	(124,880)	328,177	712,508	1,328,532
			31.1%	(9.4%)	24.7%	53.6%	100.0%
CITY OF DETROIT	4,332	1,794.01	1,900,004	624,666	2,063,951	3,183,023	7,771,645
			24.4%	8.0%	26.6%	41.0%	100.0%
WAYNE STATE	215	715.92	121,620	4,353	11,122	16,827	153,922
			79.0%	2.8%	7.2%	10.9%	100.0%
HIGHWAY DRAINAGE	1	1,801,863.14	-	-	781,481	1,020,382	1,801,863
			0.0%	0.0%	43.4%	56.6%	100.0%
Total	212,116	\$ 428.49	\$ 19,251,562	\$ 2,549,108	\$ 26,707,078	\$ 42,382,101	\$ 90,889,849
% of Total DWSD A/R			21.2%	2.8%	29.4%	 46.6%	100.0%



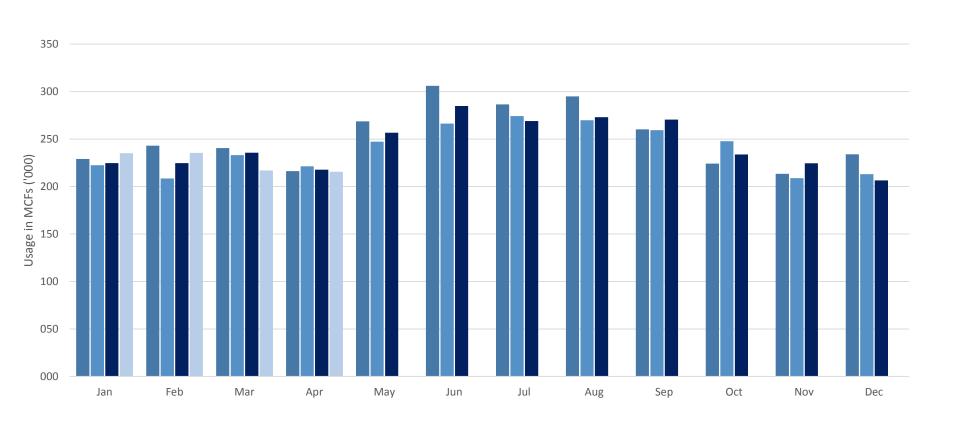
### **Collection Rate Graphs**



7/9/2018

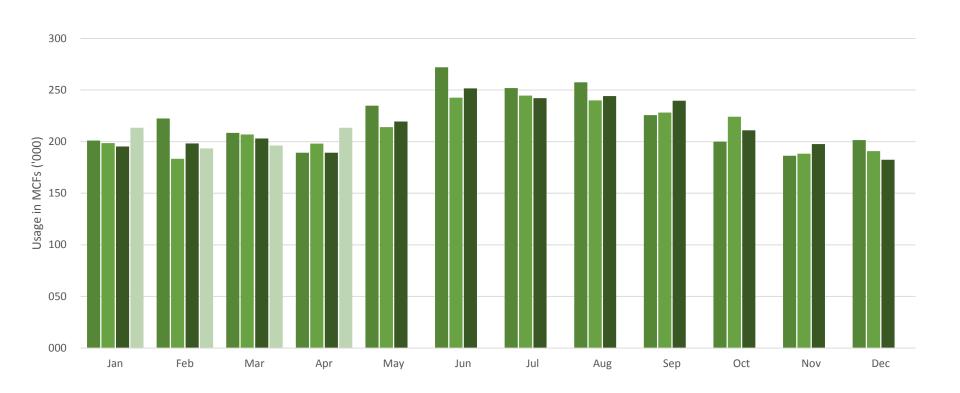


### Water Usage



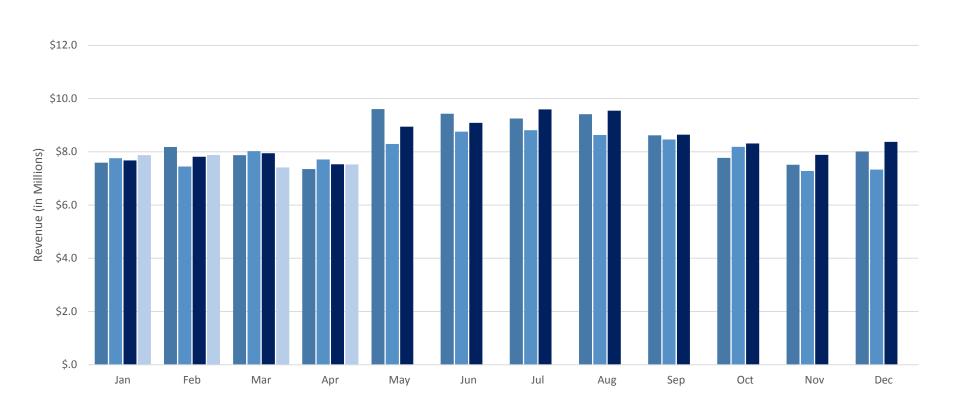


### **Sewer Usage**



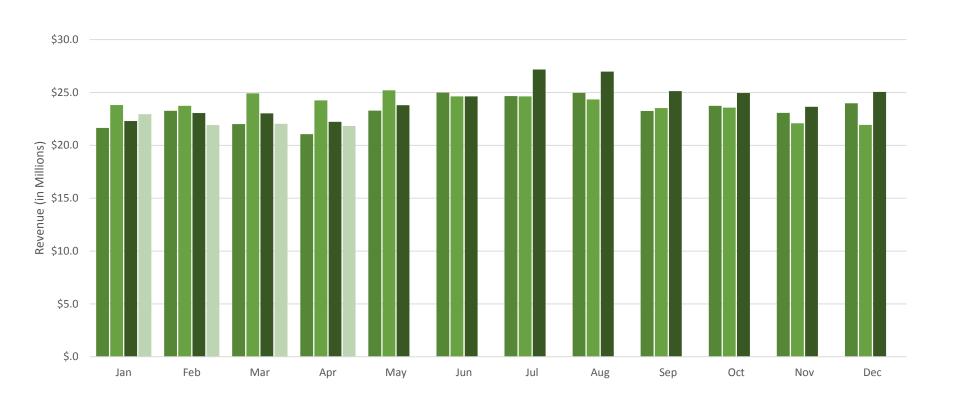


### **Water Revenue**





### **Sewer Revenue**





## **Cash Balance Summary**

	Wa	Water Fund			Sewer Fun			
	6/30/2017		5/31/2018	6/30/2017		5/31/2018		
Unrestricted								
Operating	\$ 1,767,951	\$	10,130,814	\$21,041,345	\$	35,937,750		
Pension	218,285	\$	3,468,403	171,239	\$	2,402,339		
	\$ 1,986,236	\$	13,599,217	\$21,212,584	\$	38,340,089		
Restricted								
Bond	43,338,112		27,152,954	-		-		
Affordability	977,278		1,173,176	-		-		
Retainage	2,488,101		2,398,128	1,106,171		584,550		
Improvement and Extension	36,425,537		51,342,084	12,446,472		16,533,568		
Construction	2,109,646		2,397,381	834,367		1,638,767		
	85,338,672		84,463,723	14,387,010		18,756,886		
Total Cash	\$87,324,908	\$	98,062,939	\$35,599,594	\$	57,096,975		



# Appendix: Financial Statements Eleven Months Ended May 31, 2018

City of Detroit Water Fund			
	Statement	of	Net Position
	June 30, 2017 (Audited)		May 31, 2018 (Unaudited)
Assets			
Cash and cash equivalents	\$ 2,043,278	\$	13,825,068
Restricted - Cash and investments	85,338,672	\$	81,601,308
Accounts receivable - Net of Allowance	18,021,231	\$	18,503,630
Due from other funds	57,344,256	\$	37,369,244
Inventory	4,171,425	\$	4,171,425
Prepaid expenses	279,533	\$	279,533
Receivables from Great Lakes Water Authority	487,112,888	\$	483,758,775
Capital assets - net	 515,018,766	\$	522,373,143
Total assets	1,169,330,049		1,161,882,126
Deferred Outflows of Resources - Pensions	16,184,679		16,184,679

City of Detroit Water Fund										
	Statemen	atement of Net Position (Continued								
		June 30, 2017 (Audited)		May 31, 2018 (Unaudited)						
Liabilities										
Current liabilities:										
Accounts and contracts payable	\$	3,990,264	\$	2,753,656						
Due to other funds		38,268,404	\$	44,356,346						
Due to Great Lakes Water Authority		32,908,024	\$	(25,331,505)						
Accrued interest		1,901,626	\$	25,790,211						
Otherliabilities		17,086,637	\$	32,435,853						
Accrued compensated absences		1,455,747	\$	1,455,747						
Long-term debt		552,160,155	\$	548,414,444						
Net pension liability		50,867,233	\$	50,867,233						
Total liabilities		698,638,090		680,741,985						
Deferred Inflows of Resources -Pensions		5,314,746		5,314,746						
Net Position										
Fund Balance - End of year		481,561,893		492,010,073						
Total net position	\$	481,561,893	\$	492,010,073						

### **City of Detroit Water Fund**

#### Eleven Months Ended May 31, 2018

	Accrual Basis	Contract Basis
Operating Revenue		
Retail sales - Detroit	\$ 87,861,908	\$ 87,861,908
Other fees	2,701,768	2,701,768
Other revenue	 4,416,550	4,416,550
Total operating revenue	94,980,226	94,980,226
Operating Expenses		
Salaries, wages and benefits	24,842,008	24,842,008
Contractual Services	11,996,409	11,996,409
Other operating expense	9,597,517	9,597,517
Damage claims	662	662
Wholesale Charges	13,869,717	13,869,717
Depreciation	 15,405,040	-
Total operating expenses	75,711,352	60,306,312
Operating Income	19,268,874	34,673,914
Nonoperating Revenue (Expenses)		
Investment income	290,895	290,895
Capital Lease	15,468,180	20,671,408
Capital Outlay/Acquisions	(178,470)	(178,470)
Debt Service	(24,400,532)	(35,189,289)
Gain (loss) on sale of assets	 (767)	(767)
Total nonoperating expenses - Net	 (8,820,694)	(14,406,223)
Change in Net Position	\$ 10,448,180	\$ 20,267,691

City of Detroit Sewage Disposal Fund			
	Statement	of	Net Position
	June 30, 2017 (Audited)		May 31, 2018 (Unaudited)
Assets			
Cash and cash equivalents	\$ 21,211,137	\$	38,876,897
Restricted - Cash and investments	14,386,610		19,106,837
Accounts receivable - Net of Allowance	71,549,286		91,744,451
Due from other funds	16,697,105		23,746,964
Inventory	1,053,886		1,053,886
Prepaid expenses	169,728		169,728
Receivables from Great Lakes Water Authority	615,518,222		618,676,545
Capital assets - net	 486,025,515		488,158,435
Total assets	1,226,611,489		1,281,533,743
Deferred Outflows of Resources - Pensions	11,440,084		11,440,084

City of Detroit Sewage Disposal Fund		
	Statement of Net Posi	tion (Continued)
	June 30, 2017 (Audited)	May 31, 2018 (Unaudited)
Liabilities		
Current liabilities:		
Accounts and contracts payable	\$ 1,532,828	\$ 1,500,582
Due to other funds	35,753,633	36,972,902
Due to Great Lakes Authority	83,522,446	98,954,003
Accrued interest	3,169,374	18,757,695
Other liabilities	28,186,432	35,871,004
Accrued compensated absences	2,183,621	2,183,621
Long-term debt	416,591,578	406,656,942
Net pension liability	35,306,921	35,306,921
Total liabilities	606,246,833	636,203,670
Deferred Inflows of Resources -Pensions	4,062,753	4,062,753
Net Position		
Fund Balance - End of year	627,741,988	652,707,404
Total net position	\$ 627,741,988	\$ 652,707,404

#### **City of Detroit Sewage Disposal Fund**

### Statement of Revenue, Expenses, and Changes in Fund Net Position

#### Eleven Months Ended May 31, 2018

	Accrual Basis	Contract Basis
Operating Revenue		
Retail sales - Detroit	\$ 226,683,212	\$ 226,683,212
Other fees	7,115,378	7,115,378
Other revenue	 7,194,595	7,194,595
Total operating revenue	240,993,185	240,993,185
Operating Expenses		
Salaries, wages and benefits	31,798,836	31,798,836
Contractual Services	10,614,513	10,614,513
Other operating expense	10,783,479	10,783,479
Damage claims	(932,400)	(932,400)
Wholesale Charges	155,289,320	155,289,320
Depreciation	 11,193,297	-
Total operating expenses	218,747,045	207,553,748
Operating Income	22,246,140	33,439,437
Nonoperating Revenue (Expenses)		
Investment earnings	-	-
Capital Lease	18,907,341	25,208,333
Capital Outlay/Acquisions	(599 <i>,</i> 743)	(599,743)
Debt Service	(15,588,322)	(27,391,864)
Gain (loss) on sale of assets	 -	-
Total nonoperating expenses - Net	 2,719,277	(2,783,273)
Change in Net Position	\$ 24,965,416	\$ 30,656,164

# **Thank You**





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