



PUBLIC HEARING DWSD FY2022 BUDGET

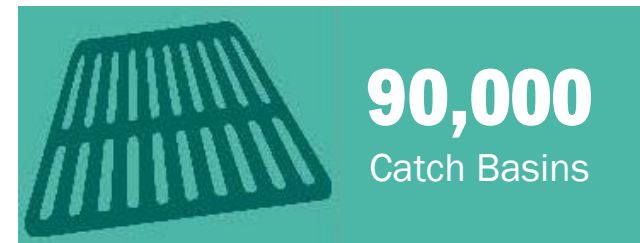
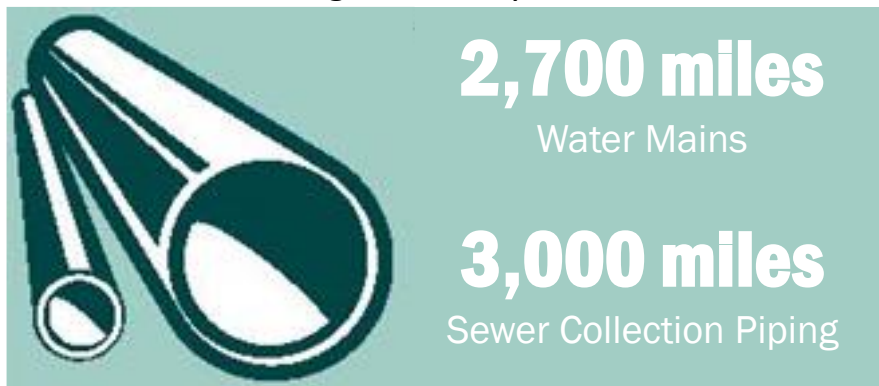
January 20, 2021

Who We Are



The Detroit Water and Sewerage Department (DWSD) is entrusted with supplying water, sewerage and drainage services to residents and businesses within the city of Detroit.

- Retail distribution of treated water purchased from the Great Lakes Water Authority (GLWA)
- A city enterprise department with a mayoral-appointed public body
- Federal court order states DWSD has financial and operational independence from city government in specific areas
- Due to pandemic, DWSD ended water service interruptions for nonpayment through 2022; collaborating with state and federal officials on long-term affordability solution
- DWSD staff following CDC safety precautions when interacting with the public



Budget Considerations



The DWSD Executive Team considers these factors in developing the budget:

- ✓ **Affordability** – keep rate increases below 4% and support water conservation initiatives
- ✓ Compassionate and responsive **customer service**
- ✓ Operations that **support and preserve public health; meet or exceed** all federal, state and local **regulations**
- ✓ Employee and asset **safety**
- ✓ Water and sewer **upgrades** (including lead service line replacement)
- ✓ **Employee focus** – training, retention and recruitment

Revenue Requirement



Total Projected Annual Expenses Water and Sewer Funds Combined

	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
Revenue Requirement	(millions)	(millions)	(millions)	
Net Operations & Maintenance Expenses	\$ 146.47	\$ 157.06	\$ 10.59	7.2%
Wholesale Charges	216.14	214.88	(1.26)	-0.6%
Net Debt & Capital	76.67	84.28	7.61	9.9%
Total Revenue Requirement	\$ 439.28	\$ 456.22	\$ 16.94	3.9%

- Increase in Net Operations & Maintenance expense is primarily due to increase in bad debt expense based on prior years' and last 5 months of the current fiscal year's collection experience
- Increase in Net Debt & Capital is due to increase in Revenue Financed Capital facilitated by increase in Drainage revenue

Operations & Maintenance Expenses



Water and Sewer Funds Combined

	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
Operations & Maintenance Expenses	(millions)	(millions)	(millions)	
Salaries & Wages	\$ 40.05	\$ 39.91	\$ (0.14)	-0.3%
Employee Benefits	16.54	18.78	2.24	13.5%
Professional & Contractual Services	22.90	19.53	(3.37)	-14.7%
Shared Services Expenses	3.94	5.10	1.16	29.4%
Supplies & Other Expenses	21.26	20.93	(0.33)	-1.6%
Utilities	4.21	3.35	(0.86)	-20.4%
Bad Debt	40.72	53.18	12.46	30.6%
Total Operations & Maintenance Expenses	\$ 149.62	\$ 160.78	\$ 11.16	7.5%
Less: Shared Services Revenues	3.15	3.72	0.57	18.1%
Net Operations & Maintenance Expenses	\$ 146.47	\$ 157.06	\$ 10.59	7.2%

Operations & Maintenance Expenses



Water and Sewer Funds Combined

- Employee benefits increased due to increase in fringe rate from 41.84% to 47.43%
- Professional & Contractual Services decreased mainly due to reduction of \$1 million for Baker Tilly; reduction of legal services contracts by over \$500K; reduction of Homrich contract by \$1.8 million; reduction of Conservation program by \$250K
- Increase in Shared Services due to increase of \$800K for System Control Center based on actual spend experience and increase of \$500K for WAM based on prior year actual expenses
- Utilities decreased due to adjustment made to the budget based on actual expenses incurred in prior year and reduction in anticipated usage in FY 2022
- Bad debt increase is based on prior years and recent months collection experience

GLWA Wholesale Charges



Water Fund	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
Wholesale Charges	(millions)	(millions)	(millions)	
DWSD Share of Cost Pool	\$ 43.24	\$ 42.51	\$ (0.73)	-1.7%
Equity Credit	(20.70)	(20.70)	-	
WRAP Contribution	0.65	0.67	0.02	3.1%
Total Wholesale Charges	\$ 23.19	\$ 22.48	\$ (0.71)	-3.1%
Sewer Fund	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
Wholesale Charges	(millions)	(millions)	(millions)	
DWSD Share of Cost Pool	\$ 195.64	\$ 194.90	\$ (0.74)	-0.4%
Equity Credit	(5.52)	(5.52)	-	
IWC Charges	1.48	1.5	0.02	1.4%
WRAP Contribution	1.35	1.52	0.17	12.6%
Total Wholesale Charges	\$ 192.95	\$ 192.40	\$ (0.55)	-0.3%
Total Wholesale (Water & Sewer) Charges	\$ 216.14	\$ 214.88	\$ (1.26)	-0.6%

- Decrease in Wholesale Charges is based on GLWA's projection for FY 22

Debt & Capital



	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
Debt & Capital	(millions)	(millions)	(millions)	
Bond Debt Service	\$ 59.71	\$ 59.71	\$ -	
Legacy Costs	49.38	49.38	-	
Revenue Financed Capital	2.34	9.95	7.61	325.2%
Total Debt & Capital	\$ 111.43	\$ 119.04	\$ 7.61	6.8%
Less: GLWA Share of Legacy Costs	34.76	34.76	-	
Net Debt & Capital	\$ 76.67	\$ 84.28	\$ 7.61	9.9%

- Revenue Financed Capital increased due to increase in Drainage revenue

Water Retail Revenue



Retail Revenues	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
Commodity Sales				
Volume (Mcf)	2,758,800	2,666,570	(92,230)	-3.3%
Rate per Mcf	\$ 26.08	\$ 26.60	\$ 0.52	2.0%
Total Commodity Sales (millions)	\$ 71.95	\$ 70.93	\$ (1.02)	-1.4%
Service Charges				
5/8" Equivalent Meters	290,581	299,073	8,492	2.9%
Rate per Equivalent Meter	\$ 7.71	\$ 7.86	\$ 0.15	1.9%
Monthly Revenue (millions)	\$ 2.24	\$ 2.35	\$ 0.11	4.9%
Number of Months	12	12		
Total Service Charges (millions)	\$ 26.88	\$ 28.21	\$ 1.33	4.9%
Fireline Revenue				
6" Equivalent Meters	1,650	1670	20.00	1.2%
Rate per Equivalent Meter	\$ 192.83	\$ 196.69	\$ 3.86	2.0%
Monthly Revenue (millions)	\$ 0.31	\$ 0.33	\$ 0.02	6.5%
Number of Months	12	12		
Total Fireline Revenues (millions)	\$ 3.75	\$ 3.94	\$ 0.19	5.1%
Fees, Permits & Penalties (millions)	6.15	6.43	0.28	4.6%
Total Retail Revenues (millions)	\$ 108.73	\$ 109.51	\$ 0.78	0.7%

Summary of Revenue & Expenses

Water Fund



	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
Retail Revenues	(millions)	(millions)	(millions)	
Commodity Sales	\$ 71.95	\$ 70.93	\$ (1.02)	-1.4%
Service Charges	26.88	28.21	1.33	4.9%
Firelines	3.75	3.94	0.19	5.1%
Fees, Permits & Penalties	6.15	6.43	0.28	4.6%
Total Retail Revenues	\$ 108.73	\$ 109.51	\$ 0.78	0.7%
Non-Retail Revenues	13.58	13.43	(0.15)	-1.1%
Total Revenues	\$ 122.31	\$ 122.94	\$ 0.63	0.5%
Net Revenue Requirement				
Departmental (Direct) Expenses				
Administration	\$ 1.29	\$ 0.72	\$ (0.57)	-44.2%
Operations	21.39	20.21	(1.18)	-5.5%
Compliance	9.26	9.42	0.16	1.7%
Finance	5.15	5.41	0.26	5.0%
Total Department (Direct) Expenses	\$ 37.09	\$ 35.76	\$ (1.33)	-3.6%
Non-Departmental (Indirect) Expenses	85.17	85.06	(0.11)	-0.1%
Revenue Financed Capital	0.05	2.12	2.07	4140.0%
Total Net Revenue Requirement	\$ 122.31	\$ 122.94	\$ 0.63	0.5%

Sewer Retail Revenue



Retail Revenues	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
Commodity Sales				
Volume (Mcf)	2,568,960	2,533,990	(34,970)	-1.4%
Rate per Mcf	\$ 57.06	\$ 57.06		
Total Commodity Sales (millions)	\$ 146.58	\$ 144.59	\$ (1.99)	-1.4%
Service Charges				
Total Number of Meters	179,200	187,110	7,910	4.4%
Rate	\$ 6.54	\$ 6.54	\$ -	
Monthly Revenue (millions)	\$ 1.17	\$ 1.22	\$ 0.05	4.3%
Number of Months	12	12		
Total Service Charges (millions)	\$ 14.06	\$ 14.68	\$ 0.62	4.4%
Drainage Charges				
Billable Impervious Acres	26,781	27,294.6	513.28	1.9%
Rate	\$ 626.00	\$ 677.00	\$ 51.00	8.1%
Monthly Revenue (millions)	\$ 16.77	\$ 18.47	\$ 1.70	10.1%
Transition Credit (millions)	\$ (3.21)	\$ (3.54)	\$ (0.33)	10.3%
Net Monthly Revenue (millions)	\$ 13.56	\$ 14.93	\$ 1.37	10.1%
Number of Months	12	12		
Total Drainage Charges (millions)	\$ 162.79	\$ 179.14	\$ 16.35	10.0%
Permits, Penalties & IWC Charges (millions)	7.12	8.31	1.19	16.7%
Total Retail Revenues (millions)	\$ 330.55	\$ 346.72	\$ 16.17	4.9%

Summary of Revenue & Expenses

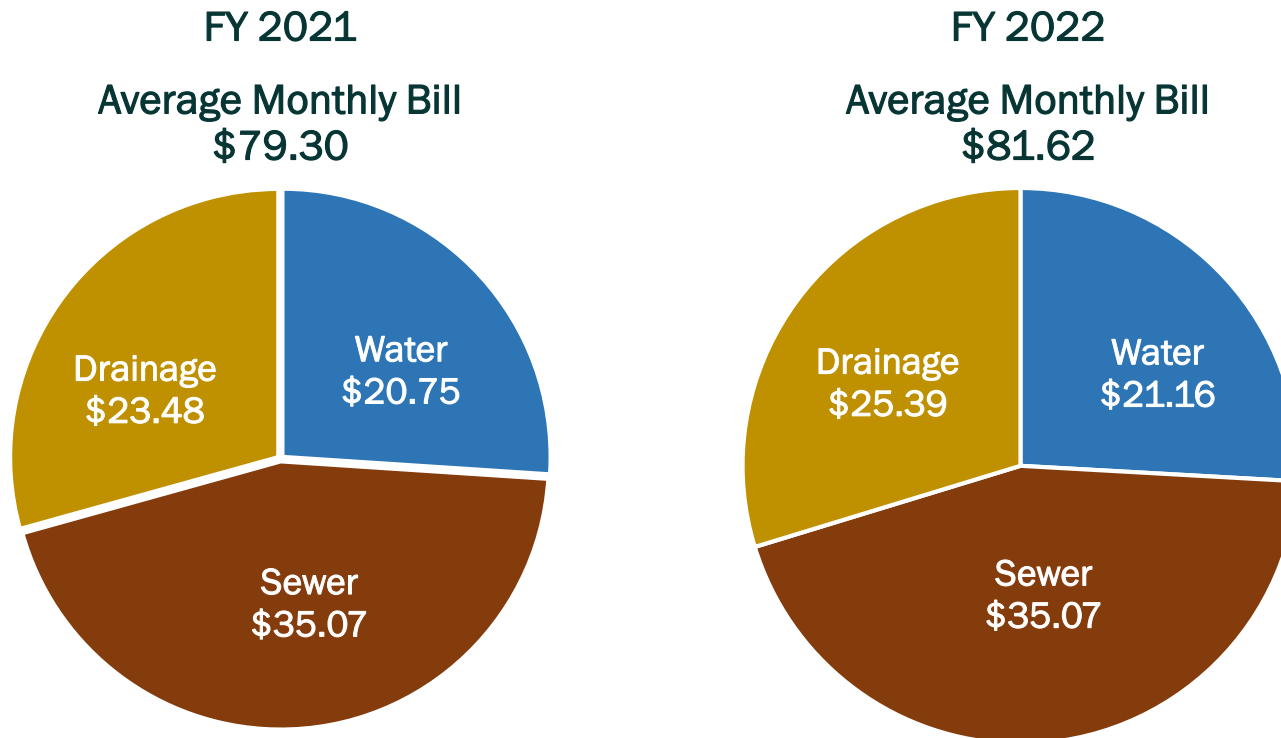
Sewer Fund



	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
Retail Revenues	(millions)	(millions)	(millions)	
Commodity Sales	\$ 146.58	\$ 144.59	\$ (1.99)	-1.4%
Service Charges	14.06	14.68	0.62	4.4%
Drainage Charges	160.16	176.05	15.89	9.9%
Highway Drainage	2.63	3.09	0.46	17.5%
Permits, Penalties & IWC Charges	7.12	8.31	1.19	16.7%
Total Retail Revenues	\$ 330.55	\$ 346.72	\$ 16.17	4.9%
Non-Retail Revenues	24.34	25.05	0.71	2.9%
Total Revenues	\$ 354.89	\$ 371.77	\$ 16.88	4.8%
Net Revenue Requirement				
Departmental (Direct) Expenses				
Administration	\$ 3.00	\$ 1.68	\$ (1.32)	-44.0%
Operations	35.17	35.54	0.37	1.1%
Compliance	21.61	21.98	0.37	1.7%
Finance	12.03	12.64	0.61	5.1%
Total Department (Direct) Expenses	\$ 71.81	\$ 71.84	\$ 0.03	0.0%
Non-Departmental (Indirect) Expenses	280.79	292.1	11.31	4.0%
Revenue Financed Capital	2.29	7.83	5.54	241.9%
Total Net Revenue Requirement	\$ 354.89	\$ 371.77	\$ 16.88	4.8%

What This Means to an Average Customer

The average monthly residential customer bill based on 0.5 Mcf consumption





Appendices

Appropriations and Cost Centers

Fiscal Year 2022

Appropriation – Administration



	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries & Wages	\$ 1.40	\$ 1.09	\$ (0.31)	-22.1%
Employee Benefits	0.59	0.51	(0.08)	-13.6%
Professional & Contractual Services	1.30	0.17	(1.13)	-86.9%
Supplies & Other Expenses	1.00	0.63	(0.37)	-37.0%
<u>Total Revenue Requirement</u>	\$ 4.29	\$ 2.40	\$ (1.89)	-44.1%

Includes CEO and BOWC cost centers

- Professional & Contractual Services decreased primarily due to the completion of the Baker Tilly contract in FY 2021

Administration Cost Centers



Chief Executive Office	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 1.19	\$ 0.95	\$ (0.24)	-20.2%
Employee Benefits	0.50	0.45	(0.05)	-10.0%
Professional & Contractual Services	0.14	0.17	0.03	21.4%
Supplies & Other	0.75	0.39	(0.36)	-48.0%
Total for Cost Center	\$ 2.58	\$ 1.96	\$ (0.62)	-24.0%
BOWC	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 0.21	\$ 0.14	\$ (0.07)	-33.3%
Employee Benefits	0.09	0.06	(0.03)	-33.3%
Professional & Contractual Services	1.16	-	(1.16)	-100.0%
Supplies & Other	0.25	0.24	(0.01)	-4.0%
Total for Cost Center	\$ 1.71	\$ 0.44	\$ (1.27)	-74.3%

Appropriation – Operations



	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries & Wages	\$ 23.26	\$ 22.75	\$ (0.51)	-2.2%
Employee Benefits	9.52	10.66	1.14	12.0%
Professional & Contractual Services	11.28	10.84	(0.44)	-3.9%
Shared Services Expenses	1.20	2.00	0.80	66.7%
Supplies & Other Expenses	7.09	6.15	(0.94)	-13.3%
Utilities	4.21	3.35	(0.86)	-20.4%
Total Revenue Requirement	\$ 56.56	\$ 55.75	\$ (0.81)	-1.4%

Includes Meter Operations, Fleet, Maintenance & Repairs, Field Engineering, Lead Service, Storm Water, Deputy Director Administration and Facilities cost centers

Appropriation – Operations



- Employee Benefits increased due to increase in fringe rate in FY 22
- Shared services increased by \$800K due to increase in expenses for System Control Center based on actual spend experience in previous year
- Supplies & Other decreased primarily due to adjustment made to the budget based on actual expenses incurred in prior year and reduction in anticipated usage in FY 22.
- Utilities decreased due to adjustment made to the budget based on actual expenses incurred in prior year and reduction in anticipated usage in FY 22

Operations Cost Centers



Meter Operations	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 2.94	\$ 2.92	\$ (0.02)	-0.7%
Employee Benefits	1.21	1.38	0.17	14.0%
Professional & Contractual Services	2.48	0.41	(2.07)	-83.5%
Supplies & Other	0.60	1.29	0.69	114.5%
Total for Cost Center	\$ 7.23	\$ 6.00	\$ (1.23)	-17.1%
Fleet	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 1.40	\$ 1.46	\$ 0.06	4.3%
Employee Benefits	0.58	0.69	0.11	19.0%
Professional & Contractual Services	2.72	2.71	(0.01)	-0.4%
Supplies & Other	1.25	0.66	(0.59)	-47.2%
Total for Cost Center	\$ 5.95	\$ 5.52	\$ (0.43)	-7.2%
Maintenance & Repair	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 11.34	\$ 9.66	\$ (1.68)	-14.8%
Employee Benefits	4.59	4.51	(0.08)	-1.7%
Professional & Contractual Services	0.38	2.31	1.93	507.9%
Supplies & Other	3.60	1.22	(2.38)	-66.1%
Total for Cost Center	\$ 19.91	\$ 17.70	\$ (2.21)	-11.1%

Operations Cost Centers



Field Engineering	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 5.01	\$ 5.14	\$ 0.13	2.6%
Employee Benefits	2.06	2.39	0.33	16.0%
Professional & Contractual Services	0.20	0.12	(0.08)	-40.0%
Supplies & Other	0.31	0.16	(0.15)	-48.4%
Total for Cost Center	\$ 7.58	\$ 7.81	\$ 0.23	3.0%
Lead Service	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ -	\$ 0.16	\$ 0.16	
Employee Benefits	-	0.08	0.08	
Professional & Contractual Services	-	0.11	0.11	
Supplies & Other	-	0.26	0.26	
Total for Cost Center	\$ -	\$ 0.61	\$ 0.61	
Storm Water	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 1.12	\$ 1.82	\$ 0.70	62.5%
Employee Benefits	0.47	0.85	0.38	80.9%
Professional & Contractual Services	1.60	1.55	(0.05)	-3.1%
Supplies & Other	0.09	1.62	1.53	1700.0%
Total for Cost Center	\$ 3.28	\$ 5.84	\$ 2.56	78.0%

Operations Cost Centers



Deputy Director Admin	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 0.50	\$ 0.58	\$ 0.08	16.0%
Employee Benefits	0.21	0.28	0.07	33.3%
Professional & Contractual Services	0.90	0.70	(0.20)	-22.2%
Shared Services Expenses	1.20	2.00	0.80	66.7%
Supplies & Other	0.38	0.14	(0.24)	-63.2%
Total for Cost Center	\$ 3.19	\$ 3.70	\$ 0.51	16.0%
Facilities	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 0.95	\$ 1.01	\$ 0.06	6.3%
Employee Benefits	0.40	0.48	0.08	20.0%
Professional & Contractual Services	3.00	2.93	(0.07)	-2.3%
Supplies & Other	0.86	0.80	(0.06)	-7.0%
Utilities	4.21	3.35	(0.86)	-20.4%
Total for Cost Center	\$ 9.42	\$ 8.57	\$ (0.85)	-9.0%

Appropriation – Compliance



	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries & Wages	\$ 10.19	\$ 10.60	\$ 0.41	4.0%
Employee Benefits	4.25	5.02	0.77	18.1%
Professional & Contractual Services	5.64	4.29	(1.35)	-23.9%
Shared Services Expenses	2.47	2.82	0.35	14.2%
Supplies & Other Expenses	8.32	8.67	0.35	4.2%
Total Revenue Requirement	\$ 30.87	\$ 31.40	\$ 0.53	1.7%

Includes Information Technology, Customer Service, Organizational Development, Public Affairs, Security and General Counsel cost centers

- Decrease in Professional & Contractual Services is primarily due reduction in budget for legal fees by \$590K and elimination of temporary hires for call center budget of \$500K

Compliance Cost Centers



Information Technology	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 2.51	\$ 2.75	\$ 0.24	9.6%
Employee Benefits	1.05	1.30	0.25	23.8%
Professional & Contractual Services	1.49	1.55	0.06	4.0%
Shared Services Expenses	2.00	2.72	0.72	36.0%
Supplies & Other	7.06	7.32	0.26	3.7%
Total for Cost Center	\$ 14.11	\$ 15.64	\$ 1.53	10.8%
Customer Service	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 3.97	\$ 3.81	\$ (0.16)	-4.0%
Employee Benefits	1.66	1.82	0.16	9.6%
Professional & Contractual Services	0.80	0.22	(0.58)	-72.5%
Supplies & Other	0.19	0.10	(0.09)	-47.4%
Total for Cost Center	\$ 6.62	\$ 5.95	\$ (0.67)	-10.1%
Org. Development	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 1.14	\$ 0.75	\$ (0.39)	-34.2%
Employee Benefits	0.48	0.35	(0.13)	-27.1%
Supplies & Other	0.46	0.80	0.34	73.9%
Total for Cost Center	\$ 2.08	\$ 1.90	\$ (0.18)	-8.7%

Compliance Cost Centers



Public Affairs	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 0.43	\$ 0.47	\$ 0.04	9.3%
Employee Benefits	0.18	0.22	0.04	22.2%
Professional & Contractual Services	1.58	1.45	(0.13)	-8.2%
Supplies & Other	0.36	0.30	(0.06)	-16.7%
Total for Cost Center	\$ 2.55	\$ 2.44	\$ (0.11)	-4.3%
Security	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 1.77	\$ 2.34	\$ 0.57	32.2%
Employee Benefits	0.73	1.10	0.37	50.7%
Professional & Contractual Services	0.11	-	(0.11)	-100.0%
Shared Services Expenses	0.32	0.10	(0.22)	-68.8%
Supplies & Other	0.22	0.12	(0.10)	-45.5%
Total for Cost Center	\$ 3.15	\$ 3.66	\$ 0.51	16.2%
General Counsel	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 0.37	\$ 0.48	\$ 0.11	29.7%
Employee Benefits	0.15	0.23	0.08	53.3%
Professional & Contractual Services	1.66	1.07	(0.59)	-35.5%
Shared Services Expenses	0.15	-	(0.15)	-100.0%
Supplies & Other	0.03	0.03	-	
Total for Cost Center	\$ 2.36	\$ 1.81	\$ (0.55)	-23.3%

Appropriation – Finance



	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries & Wages	\$ 5.20	\$ 5.47	\$ 0.27	5.2%
Employee Benefits	2.18	2.59	0.41	18.8%
Professional & Contractual Services	4.68	4.23	(0.45)	-9.6%
Shared Services Expenses	0.27	0.28	0.01	3.7%
Supplies & Other Expenses	4.85	5.48	0.63	13.0%
Total Revenue Requirement	\$ 17.18	\$ 18.05	\$ 0.87	5.1%

Includes CFO, Controller, Budget, Treasury, Procurement, Billing & Collections and Internal Audit cost centers

- Employee benefits increase is due to increase in fringe rates
- Decrease in Professional & Contractual Services is primarily due to reduction of \$250K in the Conservation Program budget
- Supplies & Other increased primarily due to increase in budget for bank fees by \$600K due to increase in bank activities

Finance Cost Centers



Chief Financial Officer	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 1.18	\$ 0.79	\$ (0.39)	-33.1%
Employee Benefits	0.50	0.37	(0.13)	-26.0%
Professional & Contractual Services	0.98	0.25	(0.73)	-74.5%
Shared Services Expenses	0.02	0.03	0.01	50.0%
Supplies & Other	3.53	3.54	0.01	0.3%
Total for Cost Center	\$ 6.21	\$ 4.98	\$ (1.23)	-19.8%
Controller's Office	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 1.20	\$ 1.21	\$ 0.01	0.8%
Employee Benefits	0.50	0.58	0.08	16.0%
Professional & Contractual Services	0.75	0.50	(0.25)	-33.3%
Supplies & Other	0.06	0.04	(0.02)	-33.3%
Total for Cost Center	\$ 2.51	\$ 2.33	\$ (0.18)	-7.2%
Budget	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 0.18	\$ 0.18	\$ -	0.0%
Employee Benefits	0.08	0.09	0.01	12.5%
Professional & Contractual Services	0.09	0.09	-	0.0%
Supplies & Other	0.02	0.01	(0.01)	-50.0%
Total for Cost Center	\$ 0.37	\$ 0.37	\$ -	0.0%
Treasury	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 0.28	\$ 0.27	\$ (0.01)	-3.6%
Employee Benefits	0.12	0.13	0.01	8.3%
Professional & Contractual Services	-	0.23	0.23	
Shared Services Expenses	0.25	0.25	-	
Supplies & Other	1.16	1.76	0.60	51.7%
Total for Cost Center	\$ 1.81	\$ 2.64	\$ 0.83	45.9%

Finance Cost Centers



Procurement	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 1.35	\$ 1.79	\$ 0.44	32.6%
Employee Benefits	0.56	0.84	0.28	50.0%
Professional & Contractual Services	0.28	0.15	(0.13)	-46.4%
Supplies & Other	0.05	0.11	0.06	120.0%
Total for Cost Center	\$ 2.24	\$ 2.89	\$ 0.65	29.0%
Billing & Collection	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ 1.01	\$ 0.99	\$ (0.02)	-2.0%
Employee Benefits	0.42	0.47	0.05	11.9%
Professional & Contractual Services	2.58	2.51	(0.07)	-2.7%
Supplies & Other	0.03	0.01	(0.02)	-66.7%
Total for Cost Center	\$ 4.04	\$ 3.98	\$ (0.06)	-1.5%
Internal Audit	Budget FY 2021	Budget FY 2022	Increase (Decrease)	% Change
	(millions)	(millions)	(millions)	
Salaries/Wages	\$ -	\$ 0.24	\$ 0.24	
Employee Benefits	-	0.11	0.11	
Professional & Contractual Services	-	0.50	0.50	
Supplies & Other	-	0.01	0.01	
Total for Cost Center	\$ -	\$ 0.86	\$ 0.86	

FTE Comparison



DETROIT
Water & Sewerage
Department

Cost Center	FY 21 Approved FTE	FY 22 Proposed FTE	Increase (Decrease)
CEO	7	7	-
BOWC	2	2	-
Total Administration	9	9	-
Meter Ops	58	69	11
Fleet	25	25	-
Maintenance & Repairs	207	189	(18)
Field Engineering	62	66	4
Lead Services	-	3	3
Storm Water	25	25	-
DY Director - Admin	5	5	-
Facilities	16	17	1
Total Operations	398	399	1
Information Technology	30	31	1
Customer Services	91	85	(6)
Organization Development	15	9	(6)
Public Affairs	7	7	-
Security	32	40	8
General Counsel	4	5	1
Total Compliance	179	177	(2)
CFO	7	6	(1)
Controller's Office	15	15	-
Budget	2	2	-
Treasury	4	4	-
Public Finance	2	-	(2)
Procurement	23	26	3
Billing & Collection	20	19	(1)
Internal Audit	-	2	2
Total Finance	73	74	1
Total for All Cost Centers	659	659	-



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